

Investor Presentation Q1 2021

May 2021



A THAL HARMEN BAR

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Important Information

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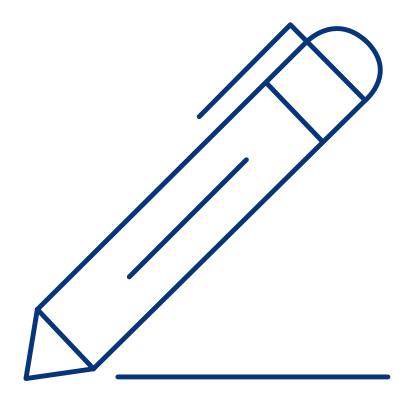
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- **1. Emirates NBD Profile**
- 2. Financial & Operating Performance
- 3. Economic Environment
- 4. Divisional Performance



Emirates NBD is a Leading Bank in the MENAT Region Key Highlights as of March 2021

	— Emirates NBD at a Gla
USD 189 Bn	USD 129 Bn
<i>Total Assets</i>	Gross Customer Loan
13	907
Countries	<i>Branches</i>
3rd	2nd
Largest in GCC	Largest in the UAE
56%	40% FOL
Government of Dubai	11.65% foreign ownei
Shareholding	as at 27-Apr-2021

ance

ans

USD 125 Bn Total Customer Deposits

17+ million *Customers*

~20%

Market Share in UAE (Assets, Loans, Deposits)

ers

USD 21 Bn Market Capitalization*

Emirates NBD Profile

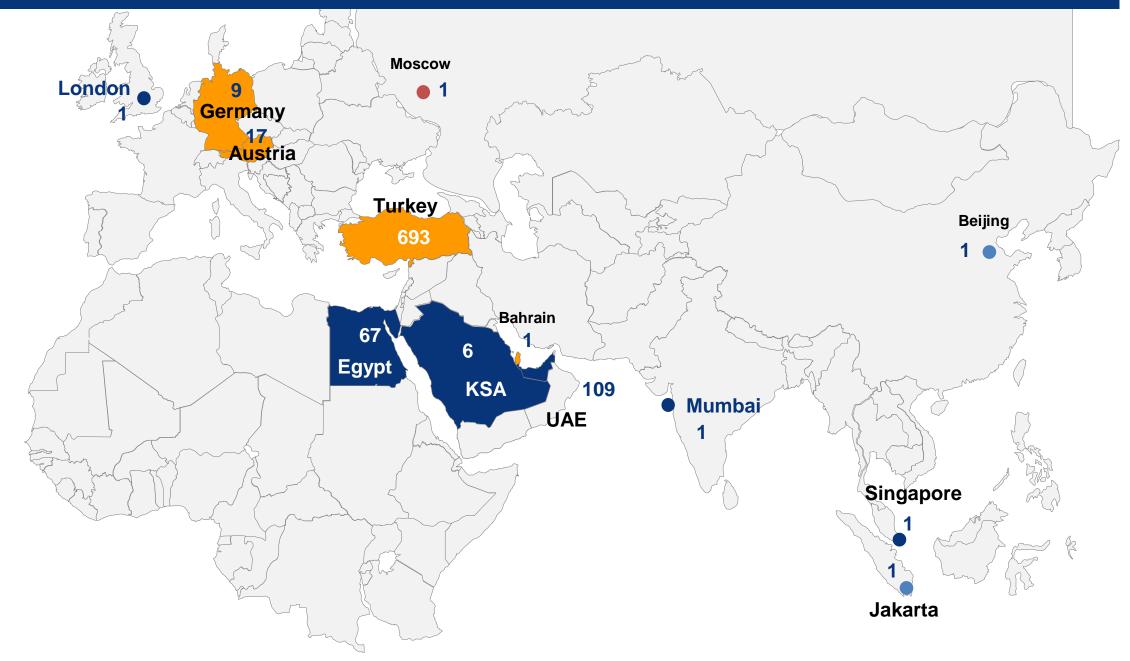
Emirates NBD at a glance

Market share in the UAE*

- > Assets 17.9%; Loans 22.0%; Deposits 20.2%
- Largest financial institution in Dubai, 3rd largest in the GCC
- Leading retail banking franchise with a branch network of 900+ branches throughout the MENAT region with operations in 13 countries
- Leader in digital banking: 6th best Finance app worldwide by FinTech Magazine with expanding customer acquisition
- 55.8% indirectly owned by the Government of Dubai through ICD

Credit ratings

Rated A3 / A+ by Moody's / Fitch



Emirates NBD's International Presence



Leader in Digital Banking and Innovation

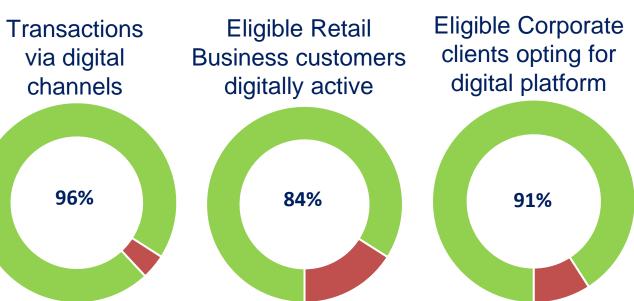


- The lifestyle digital bank for millennials launched its innovative digital credit card offering a truly customized experience, and personal loans to Liv. customers
- UAE's largest digital bank with 450K+ customers; adding 10,000 customers every month despite economic slowdown
- · Shifting from a digital bank to first super-app in the region -Best-in-class lifestyle offering in partnership with leaders in gaming, entertainment, dining, travel, music, videos, etc.
- Launched Liv. Prime a subscription based program that offers customers increased banking privileges as well as a range of exclusive lifestyle based offers.
- Also launched accident and health insurance providing coverage for critical illness, disability, hospitalization and accidents at low monthly premiums
- In KSA, Liv. continues to grow exponentially with over **60,000** customers.
- In KSA, Liv. introduced the ability to convert loyalty points as donation to charities during the holy month of Ramadan
- · Continues to attract an overwhelming base of millennials as their primary spend account; Strong customer engagement

- Mobile wallet 'contactless' payments more than doubled in 2020
- Instant mobile account opening without need to visit branch now ~23% thanks to enhanced digital identity verification feature
- Smart Pass, a soft token generator authorizing digital transactions without SMS OTP available for all customers.
- Chat Banking service via WhatsApp launched
- Voice Banking through Amazon Alexa enhanced.

Key Digital Developments

Digital business bank E20 live for most of the DED licenses



Key Environmental developments

Go Paperless program: in Feb 2020 we launched our sustainability program aligned with the Dubai Paperless Strategy.





USD 1 million saved

Social investment

- > 1500+ staff trained on Disability Etiquette and Sign Language
- > 47 Branches made disability friendly with 20 additional disability friendly branch elements
- > 18 disability friendly branches equipped with assistive technology
- Placed 70 individuals with disabilities in full-time jobs
- > 36 Partners from government and private sector have hired through this program
- > 56 inclusion workshops conducted since 2018





3,500 trees saved 700 MT CO2 footprint reduction

Green & Social Banking choices:



Green Home Loans



Paperless accounts (LIV. & E-Savings)



Green Auto Loans



RTA Credit card by EI

First bank from the Gulf region to issue an ESG-linked syndicated loan

Key Social developments

Environmentally and socially responsible lending & investment:

- Increased digitization has reduced paper flow
- > Lending to agriculture up 170% since Dec-19; Education up 8%
- \succ Focus on clean energy, food security, vertical farming, mass transit services and infrastructure
- > EmCap successfully closed Islamic Development Bank's first ever USD Sustainability Sukuk

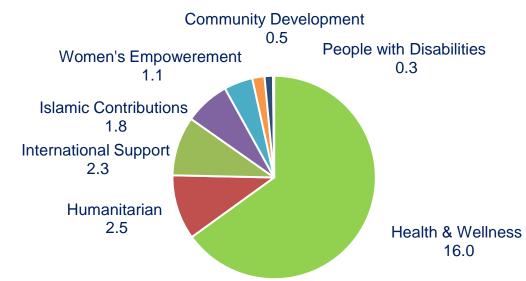
Customer support during the Pandemic

- > Interest and principal deferral support to over 110,000 customers in the UAE.
- > Many other customers have benefited through waiver of fees and other support, both within the UAE and in the other geographies in which we operate.



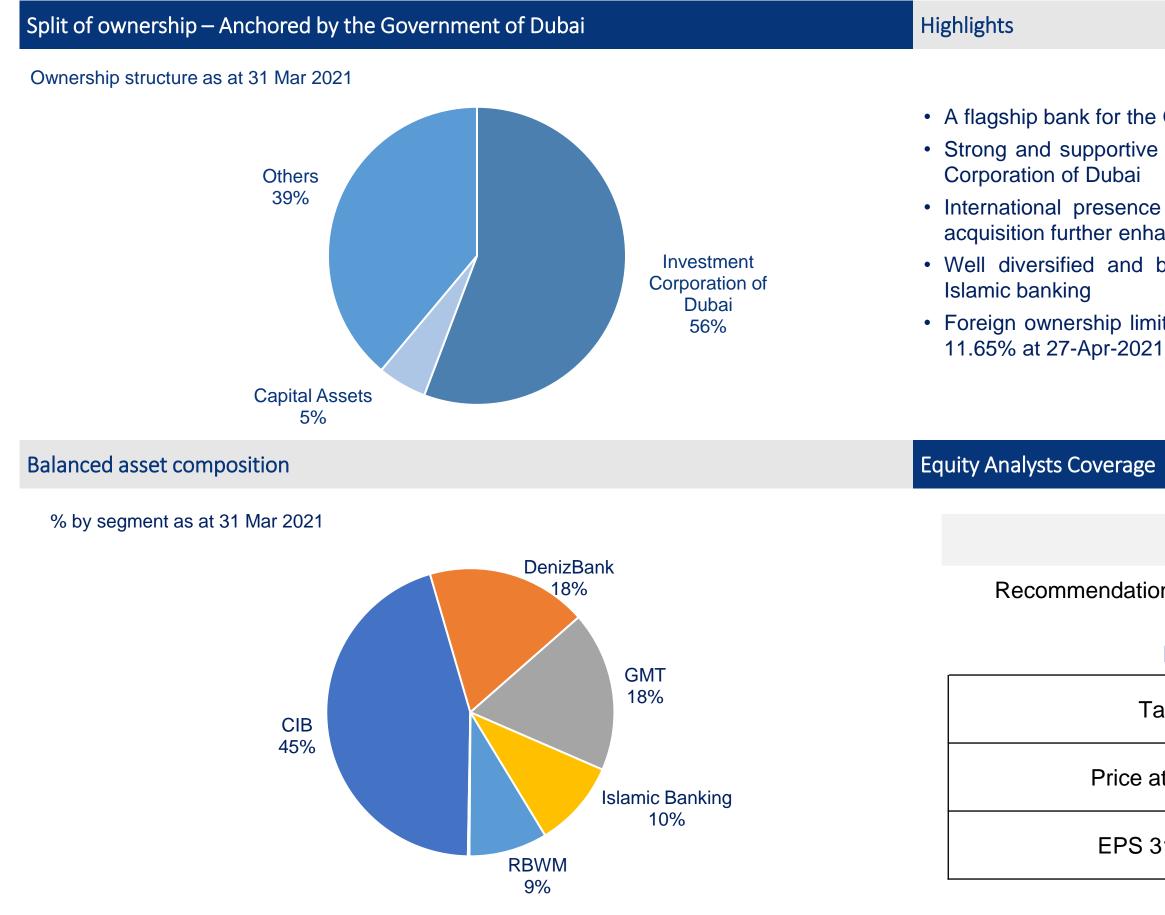


28 million pages saved



In 2020, we contributed over USD 24.7 million in financial to the local community

Stable Shareholder Base and Diversified Business Model



• A flagship bank for the Government of Dubai and the UAE

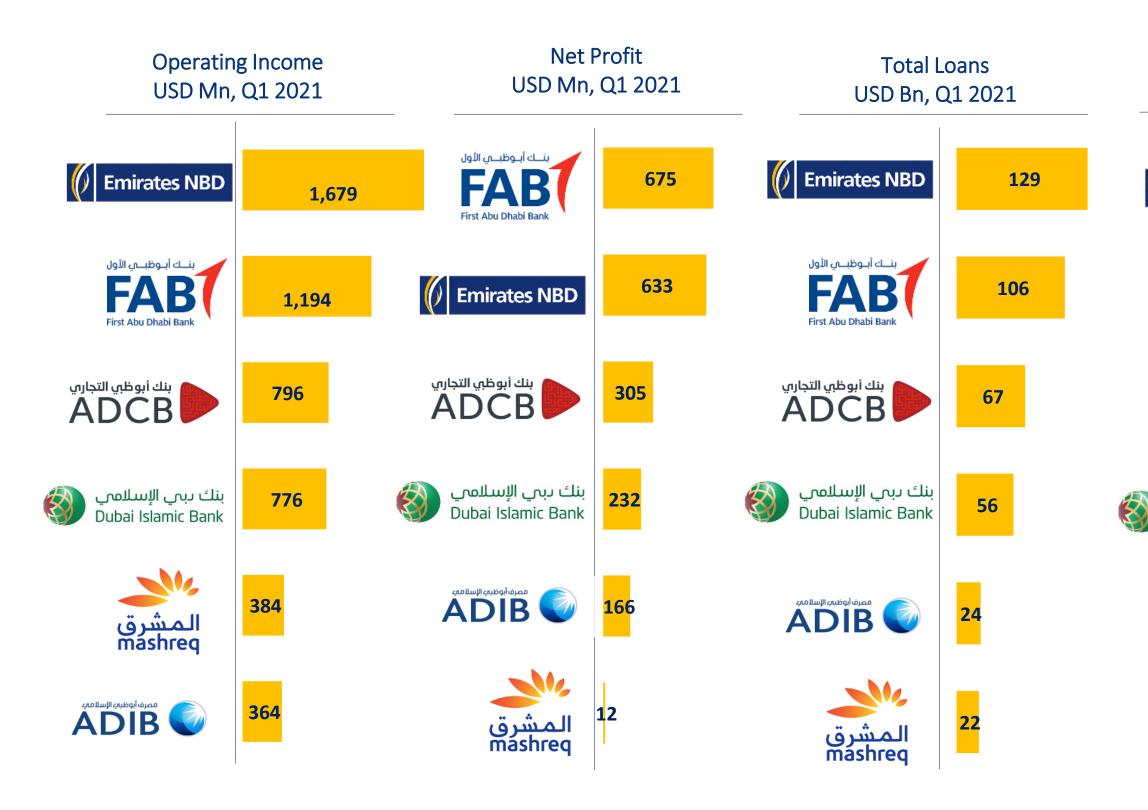
- Strong and supportive shareholder base from the Government of Dubai via Investment Corporation of Dubai
- International presence in Asia, Europe and MENAT across 13 countries. DenizBank acquisition further enhanced geographic profile
- Well diversified and balanced asset composition between corporate, consumer and Islamic banking
- Foreign ownership limit raised to 40% from 20% in July 2020 with foreign ownership at 11.65% at 27-Apr-2021

ts Coverage			
	Buy	Hold	Sell
mmendation	8	3	1
In AEI	D		
Target P	rice		14.0
Price at 27-A	oril-2021		12.2
EPS 31-Mar	ch-2021		0.34

Emirates NBD is one of the largest banks in the GCC...



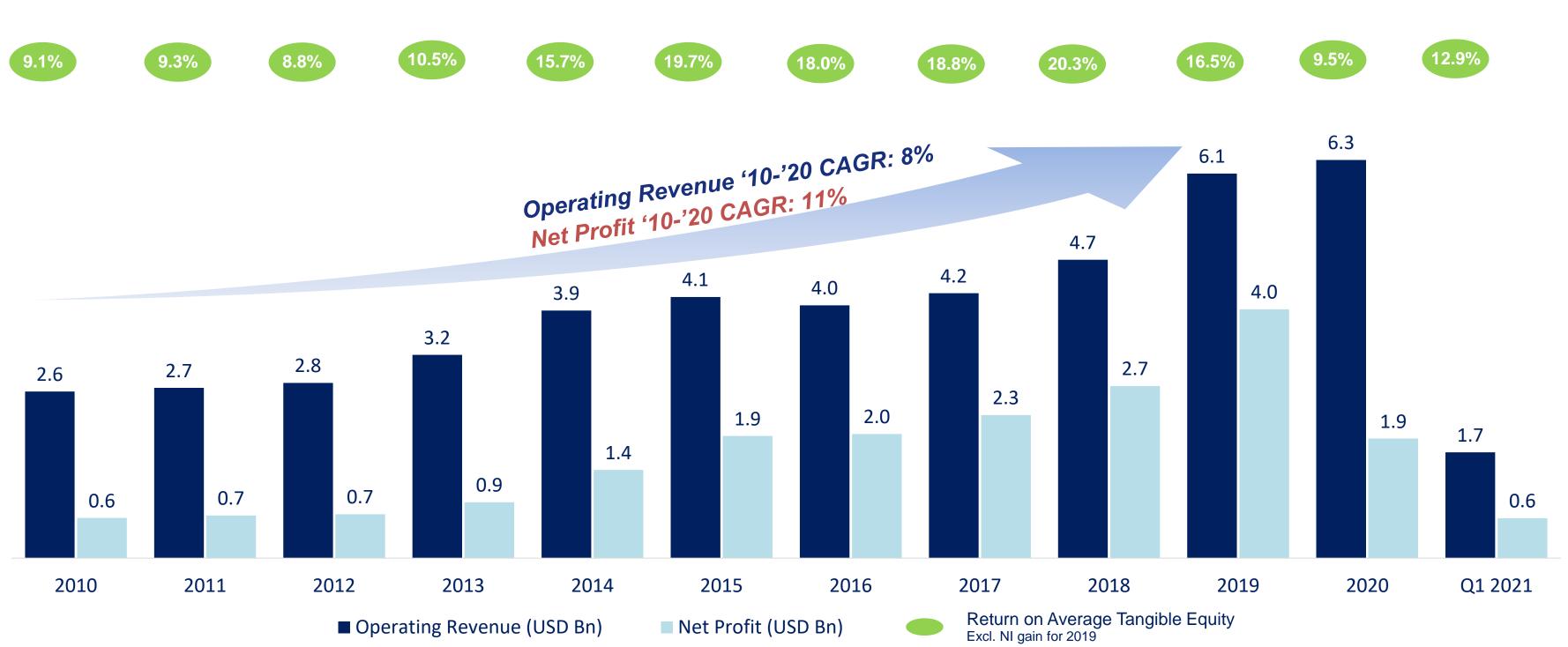
...and one of the largest banks in the UAE





Strong track record of profitability

Consistently profitable due to diversified and resilient business model



Emirates NBD delivers higher profits and maintains strong balance sheet in Q1 2021

Key Metrics				2021 Macro themes			
		Q1 2021	2021 Guidance		Regional	Global	
Profit	Net Profit NIM	USD 0.6bn +12% y-o-y 2.46%	2.35-2.45%		 UAE non-oil GDP expected to grow by 3.5% boosting overall economic growth to 1.4% in 2021 	 Strong global economic growth expected with pace influenced by vaccinations rates 	
	Cost to income NPL Ratio	30.3% 6.1%	35% Increasing	+	 Higher oil price reducing budget 	Sustained central bank and	
Credit Quality	Coverage Ratio	125.1%	Strong		deficits	government support through monetary and fiscal stimulus	
	CET 1	15.6%					
Capital	Tier 1 CAR	17.9% 19.0%			 Recovery in tourism and hospitality 	Continued uncertainty from new	
Liquidity	LCR ADR	165.1% 95.0%	95-100%	-	dependent upon vaccination rates in other countries	strains of virusRising inflation concerns	
Assets	Loan Growth	-2%	Low/mid- single Digit				

Q1 2021 Financial results highlights

Highlights

• Total income up 25% g-o-g due to increased transactional activity during Q1-21 and higher NIMs. Total income down 10% y-o-y as higher non-funded income was offset by decline in net interest income due to low interest rates

- Net interest income improved 1% q-o-q due to improved deposit mix and declined 17% y-o-y due to lower interest rates and the expected decline in DenizBank NIMs
- Non-funded income up 133% q-o-q due to higher activity, an increase in foreign exchange and derivative income from hedging and swaps and higher investment securities income
- Expenses improved 9% q-o-q as a result of management actions during 2020. Expenses also improved 9% y-o-y due to lower staff and operating costs, and lower costs from DenizBank
- Impairment allowances of USD 480m down 31% y-o-y, and 12% higher q-o-q mainly due to ECL on credit migration
- Net profit of USD 633m up 12% y-o-y and 76% q-o-q on improving economic conditions with DenizBank adding significant diversification to the Group
- Q1-21 results include DenizBank income of USD 555m and net profit of USD 175m
- Net loans down 2% g-o-g on repayments of corporate loans including loans receiving support and the FX translation impact on DenizBank's loan book
- NPL ratio improved to 6.1% and coverage ratio strengthened to 125.1% in Q1-21
- Net cost of risk of 158 bps lower than 210bp in Q1-20 on improved economic sentiment
- LCR of 165.1% and ADR of 95.0% demonstrate Group's healthy liquidity

Key performa

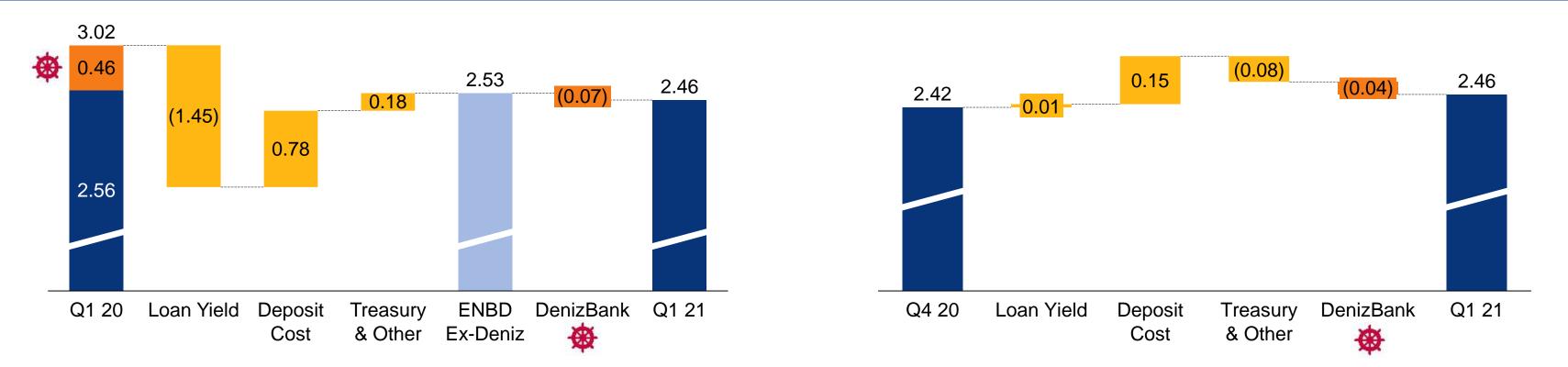
USD million	Q1-21	Q1-20	Better / (Worse)	Q4-20	Better / (Worse)
Net interest income	1,114	1,345	(17)%	1,102	1%
Non-funded income	565	531	6%	242	133%
Total income	1,679	1,876	(10)%	1,344	25%
Operating expenses	(509)	(558)	9%	(558)	9%
Pre-impairment operating profit	1,170	1,318	(11)%	787	49%
Impairment allowances	(480)	(697)	31%	(429)	(12)%
Operating profit	690	621	11%	357	93%
Taxation charge and others	(57)	(54)	(7)%	2	-
Net profit	633	567	12%	359	76%
Cost: income ratio	30.3%	29.8%	(0.5)%	41.5%	11.2%
Net interest margin	2.46%	3.02%	(0.56)%	2.42%	0.04%
USD billion	31-Mar-21	31-Mar-20	%	31-Dec-20	%
Total assets	189.4	188.5	0%	190.2	0%
Loans	118.8	120.7	(2)%	120.9	(2)%
Deposits	125.1	127.3	(2)%	126.5	(1)%
ADR (%)	95.0%	94.8%	(0.2)%	95.6%	0.6%
LCR (%)	165.1%	149.7%	15.4%	165.0%	0.1%
NPL ratio (%)	6.1%	5.5%	(0.6)%	6.2%	0.1%

ince indicators

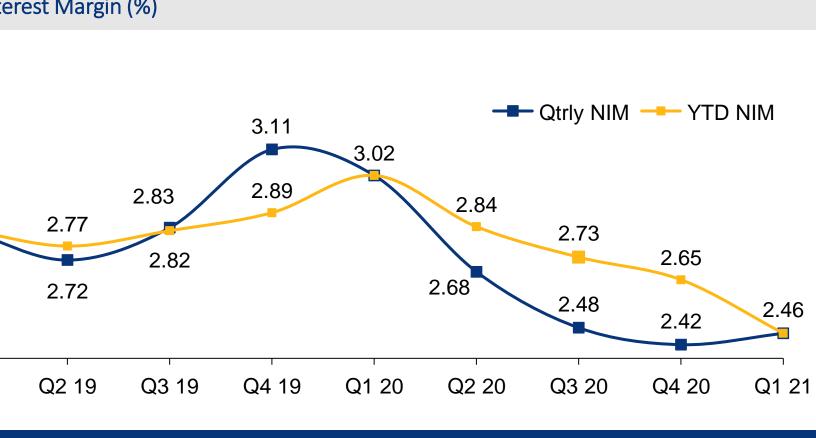
Net interest income

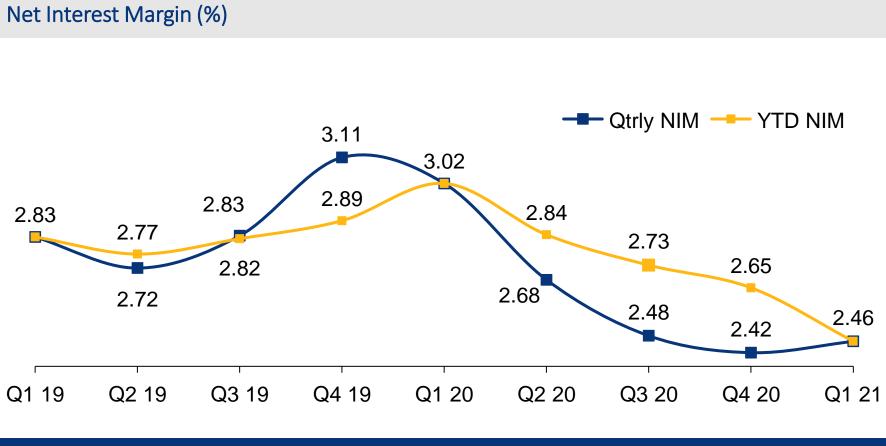
Highlights

- Q1-21 NIM increased by 4 bps to 2.46% as improved deposit mix more than offset the expected decline in DenizBank NIMs
- Loan yields were stable q-o-q reflecting modest change in short term interest rates in recent quarters. 1 & 3-month EIBOR fell 4 and 12 bps respectively in Q1-21
- Funding costs improved on higher CASA
- DenizBank margins contracted due to Q4-20 and Q1-21 interest rate rises
- NIM declined 56 bps y-o-y as improved funding costs were more than offset by reduced loan yields due to lower interest rates and lower DenizBank NIMs
- NIM guidance maintained at 2.35-2.45%



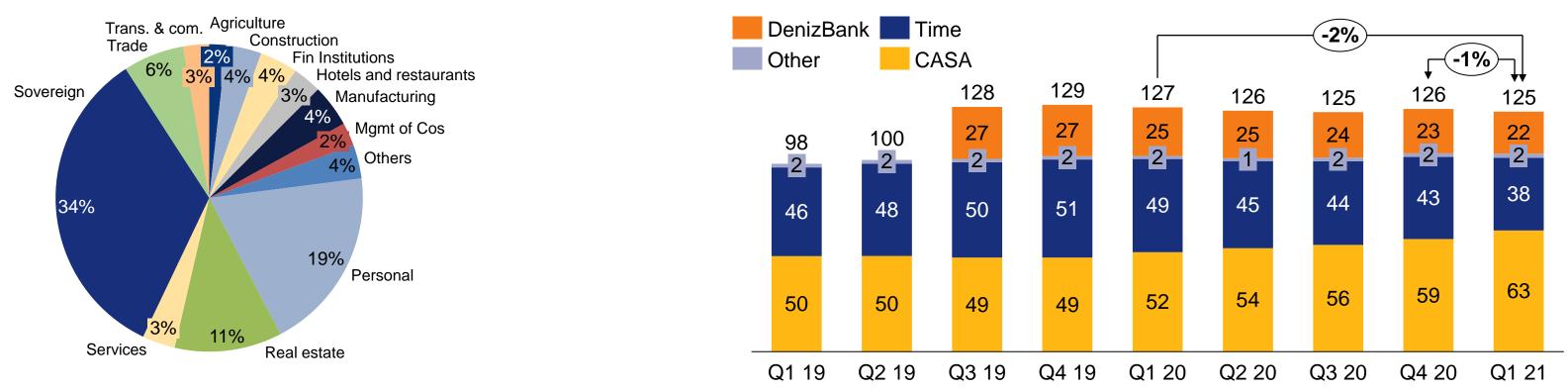
Net Interest Margin Drivers (%)

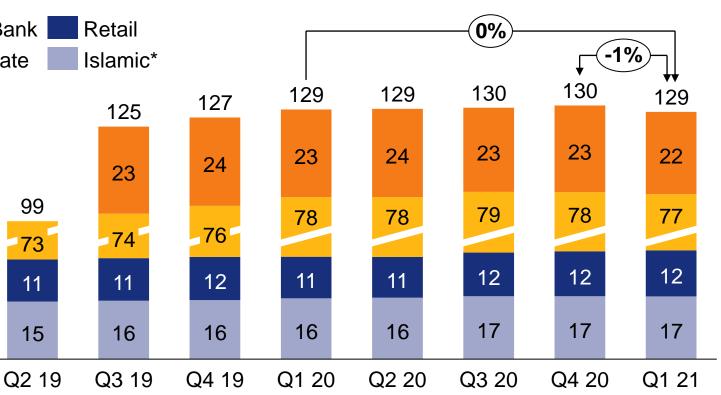




Loans and deposits trends

Highlights	Trend in Gross Lo
 Gross loans declined 1% in Q1-21 due to repayments of corporate loans including loans receiving support and the FX translation impact on DenizBank's loan book Retail lending increased 3% in Q1-21 followed by strong demand for personal loans, a loans and mortgages as volumes improved to pre Covid-19 levels Islamic financing broadly stable during Q1-21 Corporate lending declined 1% on lower lending across various sectors during Q1-21 DenizBank gross loans and deposits increased 6% in local currency terms and declines 5% in AED terms due to 11% decline in Turkish lira during Q1-21 Deposit mix continues to improve with USD 4bn increase in CASA replacing USD 5b more expensive Fixed Deposits CASA deposits represent 56% of total Group level deposits Domestic CASA engine strong at a record level of 65% 	auto
Total Gross Loans by Sector	Trend in Deposit
Trans. & com. Agriculture Construction Fin Institutions	DenizBank Other



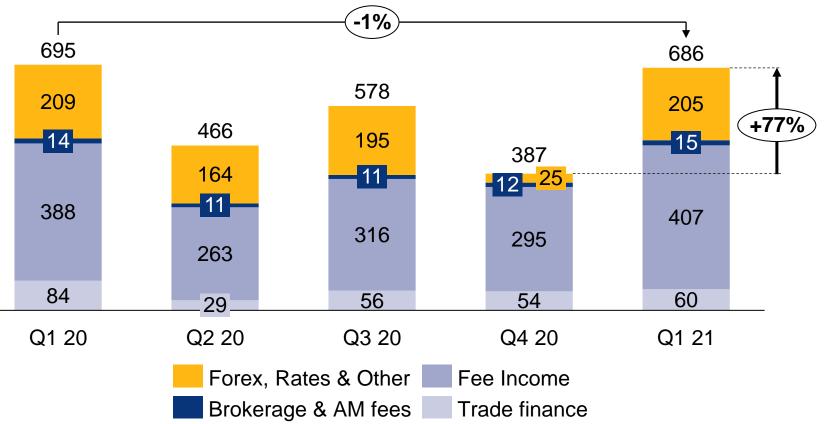


Loans by Type (USD billion)

sits by Type (USD billion)

Non-funded income

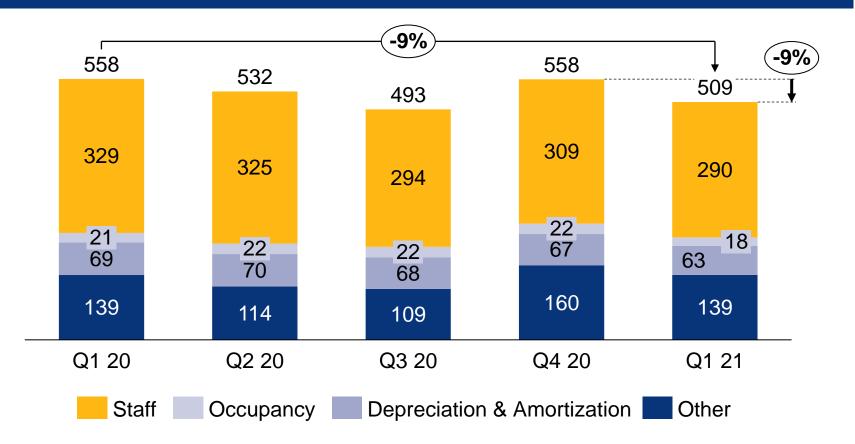
Highlights	Composition of Non-Funded Income (USD million)				
 Core gross income up 77% q-o-q with increased contribution from all sources Core gross income improved q-o-q on higher transaction volumes coupled with increase in 	USD million	Q1-21	Q1-20	Better / (Worse)	
foreign exchange and derivative income from hedging and swaps relating to DenizBank	Core gross income	686	695	(1)%	
 Core gross income declined 1% y-o-y primarily due to lower trade finance income 	Fees & commission expense	(181)	(164)	(10)%	
 Investment securities income improved y-o-y and q-o-q due to disposals 	Core income	505	531	(5)%	
 Q1-21 total non-funded income improved 6% y-o-y on growth in transaction volumes and higher investment securities income 	Property income / (loss)	2	(11)	116%	
	Investment securities & other income	58	12	407%	
	Total Non-Funded Income	565	531	6%	
	Trend in Core Gross Income (USD million)				



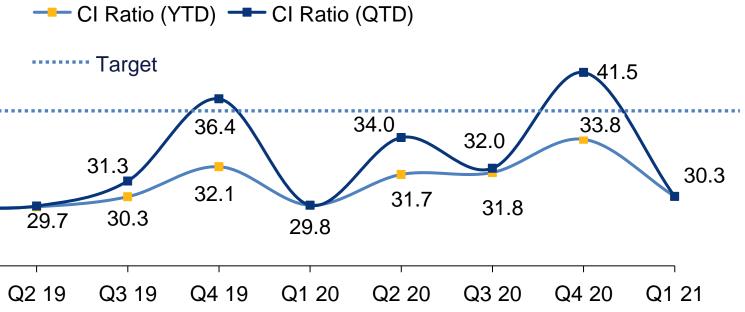
Operating expenses

Highlights	Cost to Income R
 Q1-21 expenses down 9% q-o-q from the impact of earlier cost management initiatives and lower marketing expenses 	
 Q1-21 expenses y-o-y improved 9% on lower staff and operating expenses, and lower costs from DenizBank 	
 Q1-21 cost to income ratio of 30.3% is lower than guidance on stronger non-funded income, particularly from DenizBank. Cost to Income guidance remains at 35% 	
	29.6
	Q1 19 Q2





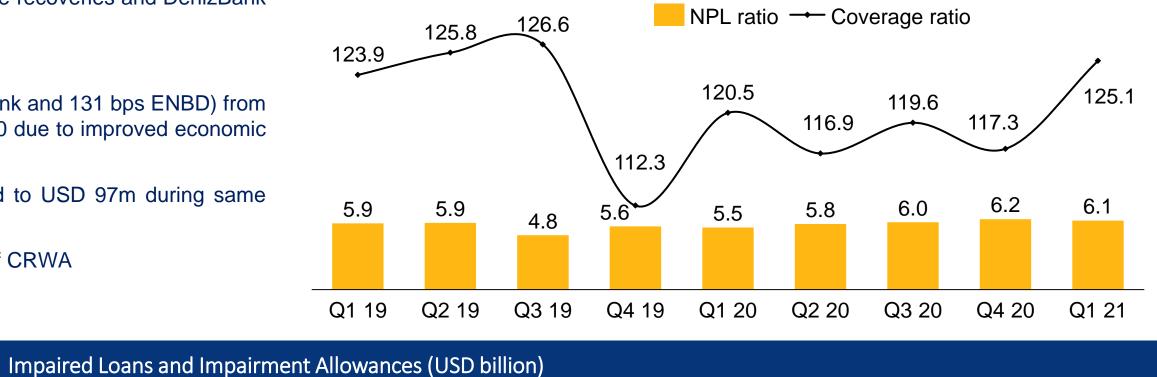


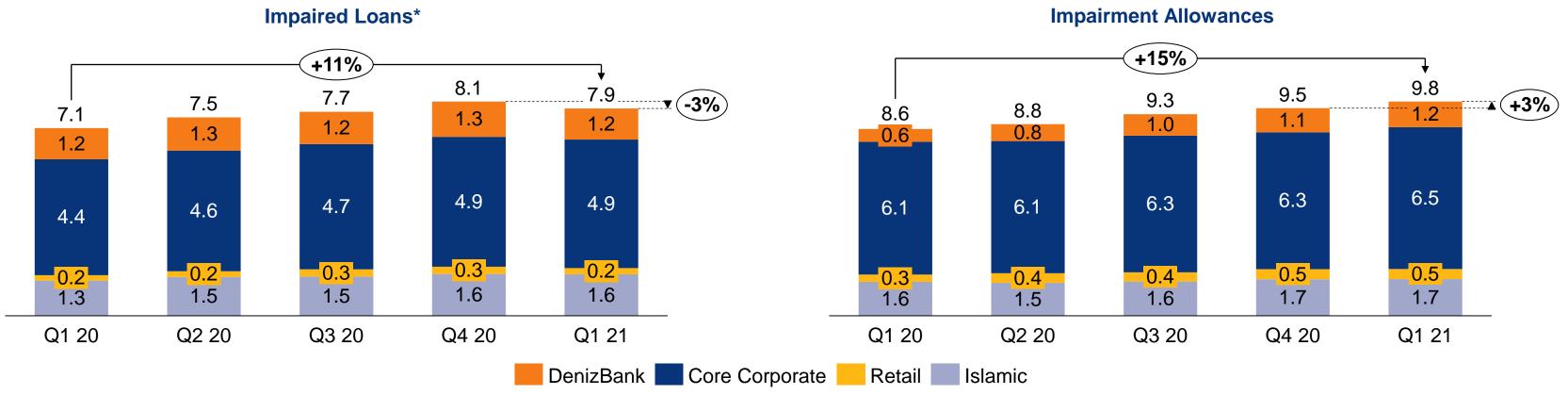


Operating expenses composition (USD million)

Credit quality

Highlights	Impaired Lo	oan & C
 NPL ratio improved by 0.1% to 6.1% in Q1-21 due to corporate recoveries and DenizBank FX translation 		125
 Coverage ratio further strengthened to 125.1% during Q1-21 	123.9	
 Q1-21 cost of risk decreased to 158 bps (285 bps for DenizBank and 131 bps ENBD) from 210 bps (430 bps for DenizBank and 161 bps ENBD) in Q1-20 due to improved economic sentiment 		
 USD 36m of write backs and recoveries in Q1-21 compared to USD 97m during same period last year 	5.9	5.
 Stage 1 and 2 ECL allowances amount to USD 3bn or 2.9% of CRWA 		



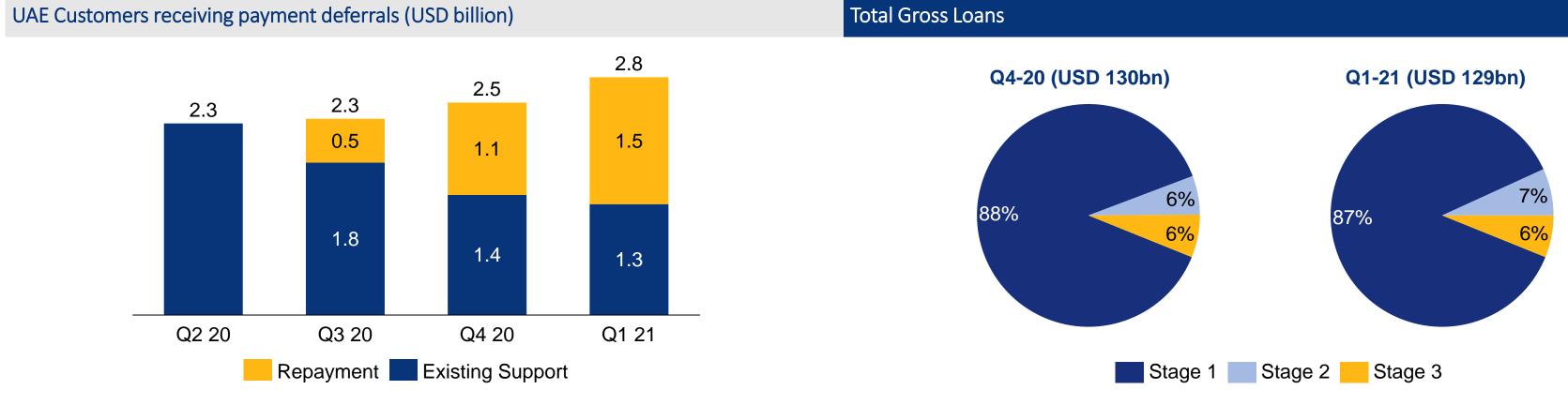


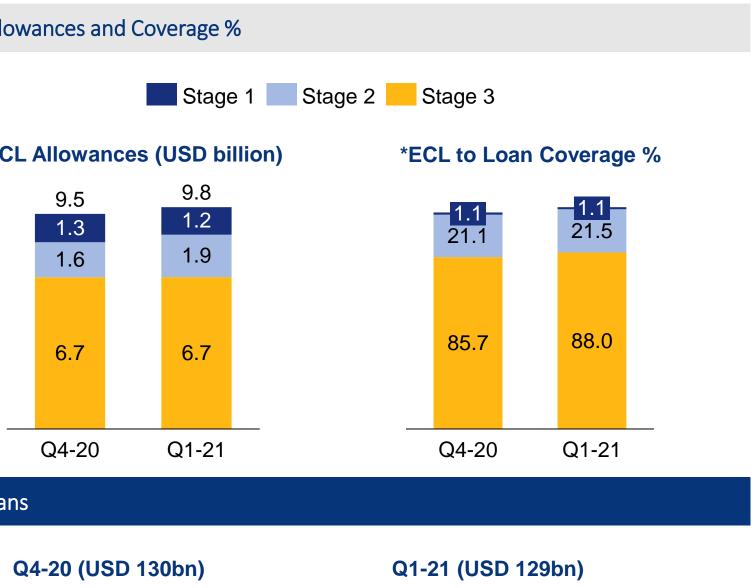
*Includes purchase originated credit impaired loans of USD 0.5bn (Dec-20: USD 0.6bn) acquired at fair value



Impairment allowances and Stage 1, 2 and 3 Coverage

Highlights	Impairment allo
 Stage 1 coverage ratio remains healthy at 1.1% with USD 1.2 bn of impairment allowances Stage 2 impairment allowances boosted to USD 1.9 bn, strengthening the coverage ratio to 21.5%, while Stage 2 loans increased with continued stage migrations Stage 3 coverage ratio strengthened to 88% as NPL ratio improved 0.1% to 6.1% The Bank has supported 110,983 customers with USD 2.8 billion of deferrals, of which USD 1.5 billion has been repaid, resulting in net support of USD 1.3 billion as at 31-Mar-21 UAE customers continue to repay support demonstrating improving business sentiment 	EC





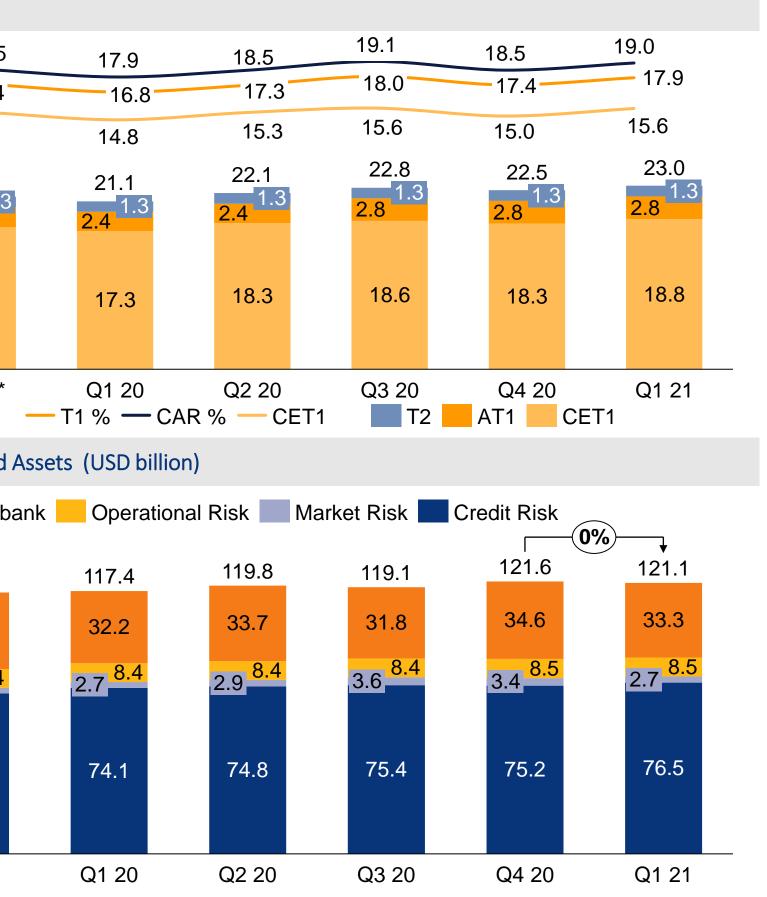
Capital adequacy

Highlights	Capitalisation
 CET-1 ratio improved 0.6% during Q1-21 driven by USD 0.6bn of retained earnings and a USD 0.6bn reduction in RWAs 	18.5 17.4
 The decline in RWAs is due to lower Market Risk and the impact from the decline in Turkish Lira offsetting the Credit Risk increase 	15.3
 Capital ratios remain well above the original minimum regulatory requirements of 11% for CET-1 ratio, 12.5% for Tier 1 ratio and 14.5% for CAR 	21.6 1.3 2.5
 TESS provides temporary relief of 3% from minima until end-2021 (1.5% CCB and 1.5% D-SIB) 	17.8
 Total ECL add-back of USD 0.8 billion improved capital ratios by 0.7% 	

2019*

Capital Movements					Risk Weighted
USD billion	CET1	Tier 1	Tier 2	Total	Denizt
Capital as at 31-Dec-2020	18.3	21.1	1.3	22.5	116.8
Net profits generated	0.6	0.6	-	0.6	34.2
Interest on T1 securities	(0.1)	(0.1)	-	(0.1)	2.5 8.4
ECL add-back	0.3	0.3	-	0.3	
Other	(0.3)	(0.3)	0.0	(0.3)	71.7
Capital as at 31-Mar-2021	18.8	21.6	1.3	23.0	
					2019

*2019 CET1, Tier 1 and CAR adjusted for 2019 dividends are 14.7%, 16.8% and 17.9% respectively

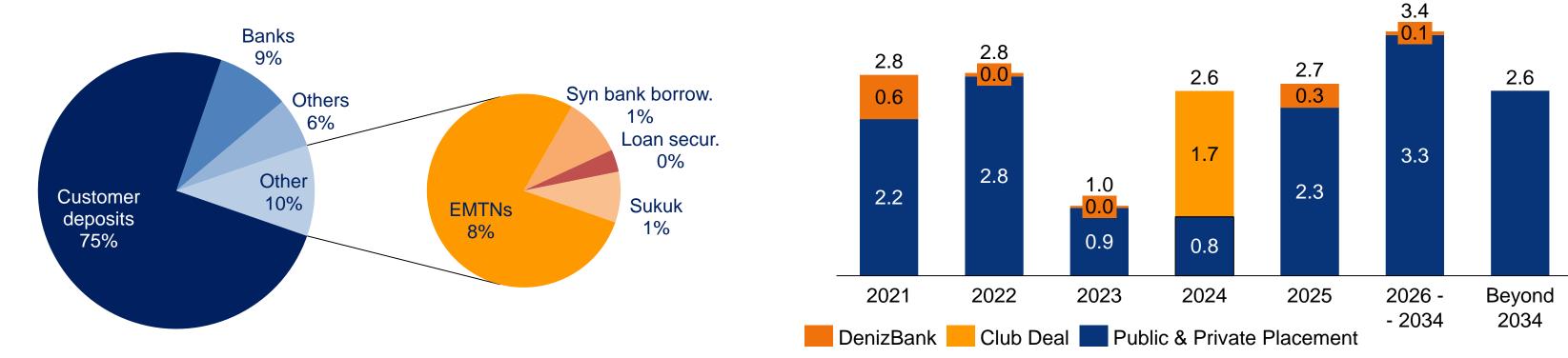


Funding and liquidity

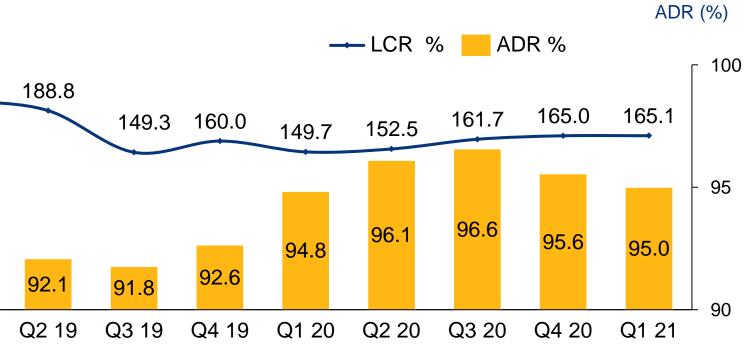
Highlights	Advances to Dep
 liquidity position Liquid assets* of USD 24 billion cover 14% of total liabilities and 19% of deposits 2021 issuances of USD 4.2bn cover 90% of this year's term debt maturities Emirates NBD became first bank from Gulf region to issue an ESG-linked syndicated loan, raising \$1.75 billion of 3-year funding with interest ratchet linked to performance of ESG criteria 	LCR (%) 250 198.8 100 100 50 94.0 0 Q1 19

Composition of liabilities / Debt issued (%)





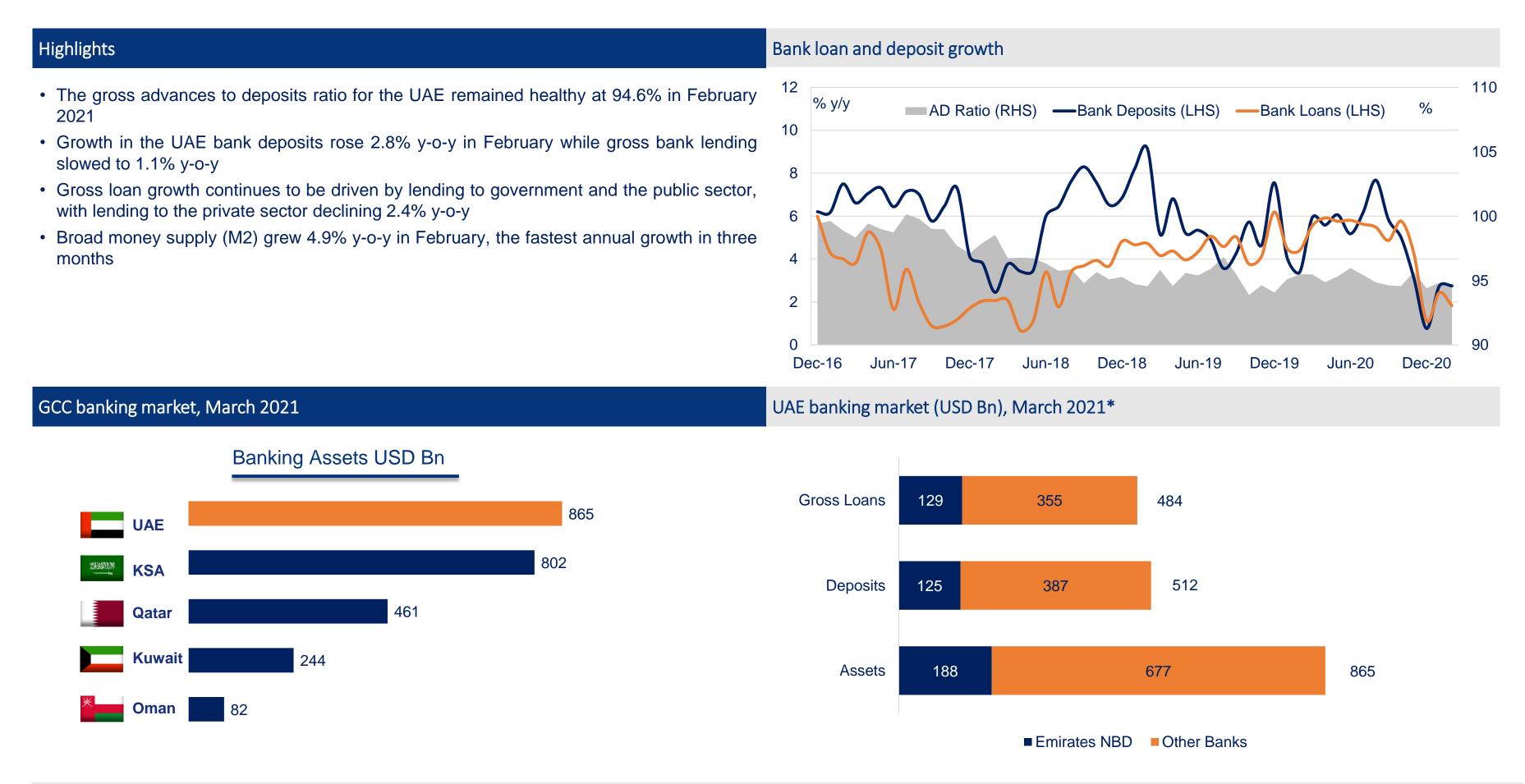




Maturity profile of Debt Issued (USD billion)

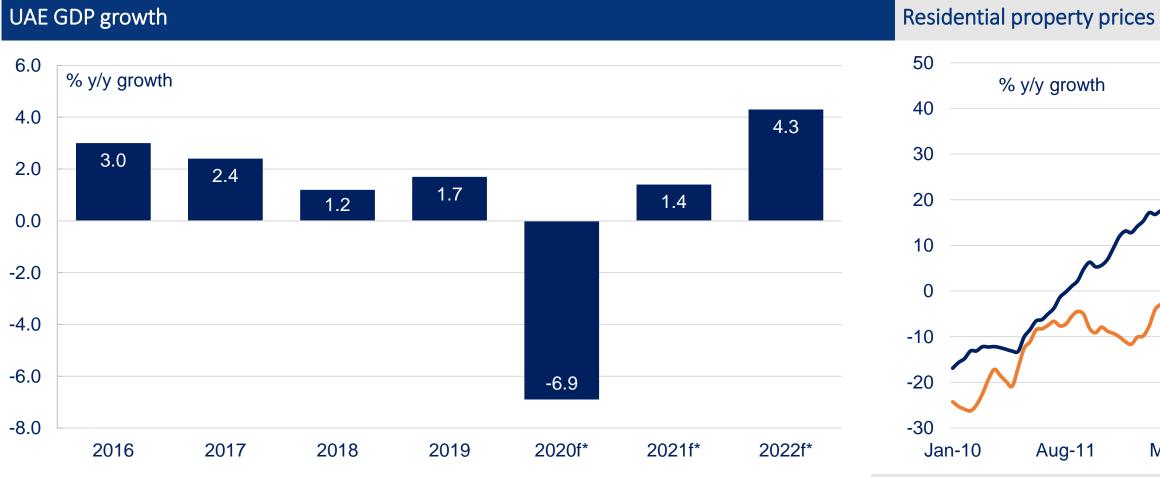
Maturity Profile of Debt/ Sukuk Issued USD 17.7bn

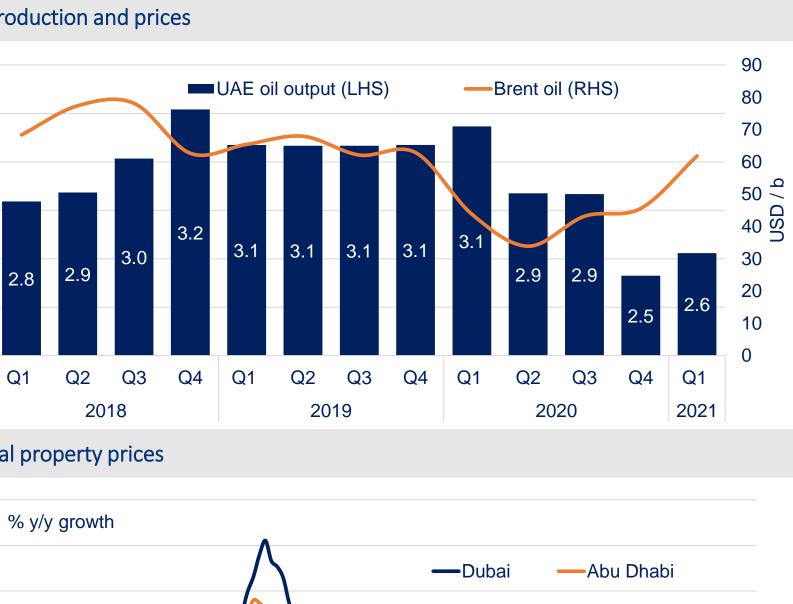
Liquidity within the UAE banking system remains healthy



UAE economy expected to grow to 1.4% in 2021

Highlights	UAE oil p	product
 Emirates NBD Research expects the non-oil economy to grow by 3.5% in 2021. Curbs on oil production will weigh on GDP growth, expected to be 1.4% this year Higher economic growth expected this year in all the countries that the Group operates in UAE PMI improved in March on the back of the UAE's successful Covid-19 vaccine rollout, as well as a resumption of construction projects Residential real estate prices declined -4.4% y/y but were up 3.3 q/q in Q1-21, marking the first quarterly rise in apartment sales prices since Q4-16 (data from ASTECO) Global oil demand very much in recovery mode in major markets but still far from levels seen prior to the Covid-19 pandemic 	3.4 3.2 3.0 99 2.8 2.6 2.4 2.2	2.8 Q1





May-16

Dec-17

Oct-14

Mar-13

Economic Environment

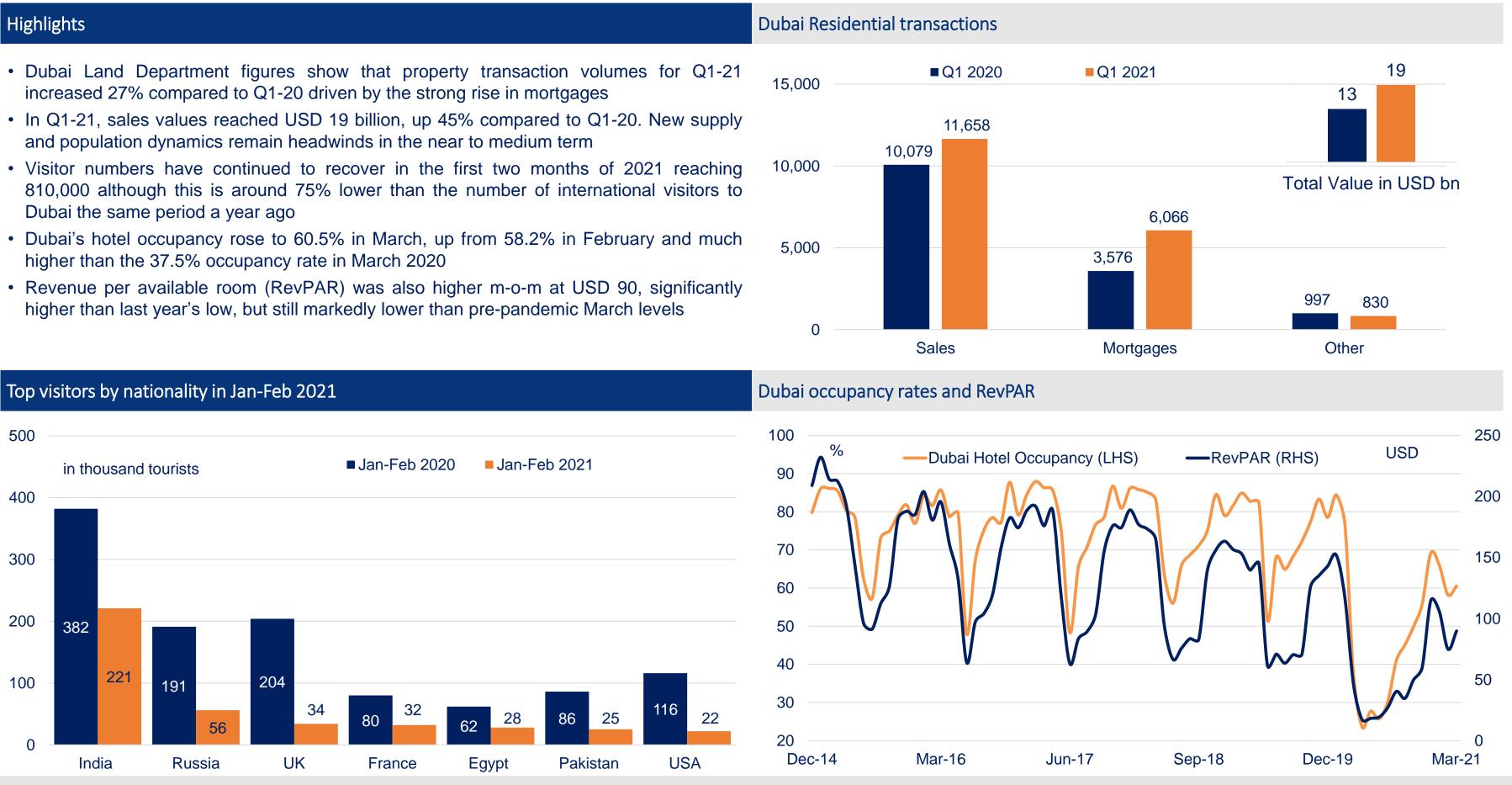
Feb-21

Jul-19

Source: Bloomberg, BIS, * ENBD Research forecasts

Dubai: reasons for optimism in the second half of the year

Highlights	Dubai Resident
 Dubai Land Department figures show that property transaction volumes for Q1-21 increased 27% compared to Q1-20 driven by the strong rise in mortgages 	15,000
 In Q1-21, sales values reached USD 19 billion, up 45% compared to Q1-20. New supply and population dynamics remain headwinds in the near to medium term 	
• Visitor numbers have continued to recover in the first two months of 2021 reaching 810,000 although this is around 75% lower than the number of international visitors to Dubai the same period a year ago	10,000
 Dubai's hotel occupancy rose to 60.5% in March, up from 58.2% in February and much higher than the 37.5% occupancy rate in March 2020 	5,000
• Revenue per available room (RevPAR) was also higher m-o-m at USD 90, significantly higher than last year's low, but still markedly lower than pre-pandemic March levels	
	0



Source: STR Global, Bloomberg, DTCM, DLD

Divisional performance (excluding DenizBank)

Retail Banking & Wealth Management

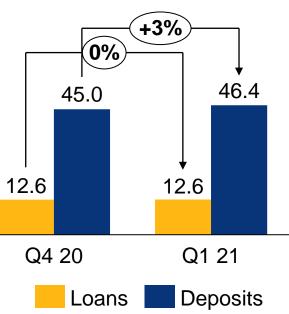
- RBWM income up 4% g-o-g as higher volumes drove 14% increase in non funded income
- Net interest income stable compared to the previous quarter and lower y-o-y due to the impact of interest rate cuts in Q1-20
- Customer advances grew marginally with new credit card acquisitions and spends back to pre-Covid levels backed by successful domestic usage campaigns
- Liabilities grew by 3% with CASA balances increasing USD 2.0bn, up 5% during Q1-21 supported by successful customer campaigns
- Digital adoption strengthened further with over 3/4 of customers being digitally active while Liv. continued to strengthen, growing its UAE base to about 450,000 customers

Emirates Islamic

- El total income improved 12% q-o-q as non funded income improved 51% on improved market activity during Q1-21. Total income declined 10% y-o-y due to lower profit rates
- Total assets at USD 19.4 billion, up 1% from end 2020
- Customer financing at USD 11.2 billion, up 1% from end 2020
- Customer deposits at USD 12.7 billion, down 1% from end 2020
- CASA balances represented 79% of customer accounts compared to 69% at end of 2020
- El's headline Financing to Deposit ratio stands at 88% and remains comfortably under the management's range

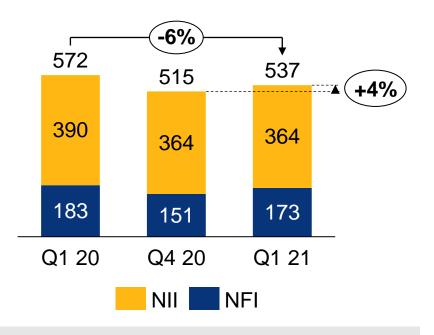






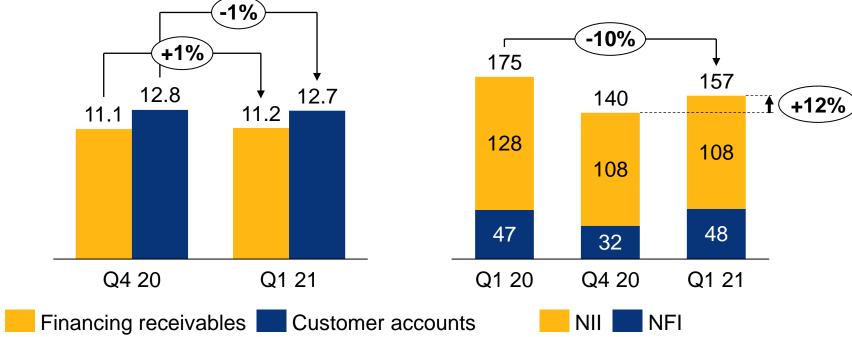
Balance Sheet Trends USD billion





Balance Sheet Trends USD billion

Income Trends USD million



Divisional performance (excluding DenizBank)

Corporate and Institutional Banking

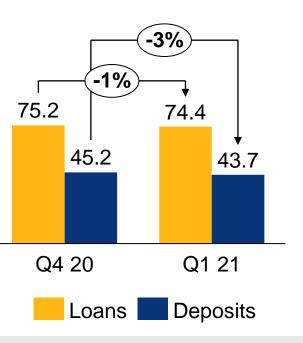
- CIB income up 8% g-o-g as non funded income improved 26% on higher business volumes and net interest income improved 2%
- Income down 11% y-o-y due to lower interest rates that were partially offset by improved non funded income from higher investment banking activity
- CIB continued to invest in digitization programmes and technology to enhance the Transaction Banking Services product offering
- Loans down 1% in Q1-21 due to repayments of corporate loans including loans receiving support
- CIB continues to provide support to customers affected by Covid-19
- Deposits down 3% with focus improving the deposit mix reflecting the Group's aim to reduce the average cost of funding while maintaining optimal liquidity

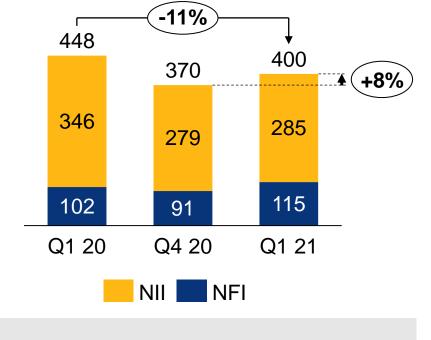
Global Markets & Treasury

- GM&T total income up 103% q-o-q due to improved non-funded income whilst net interest income improved on account of stability in interest rates
- Trading & Sales desks delivered solid performance with trading income up 60% compared to Q1-20, helped by increased contributions from credit and rates trading teams
- The first bank from the Gulf region to issue an ESG-linked loan, with cost of the USD 1.75 billion facility based on percentage of women in senior management and water efficiency
- NFI increased q-o-q on higher trading income and the impact from interest rate hedging actions taken in Q4-20

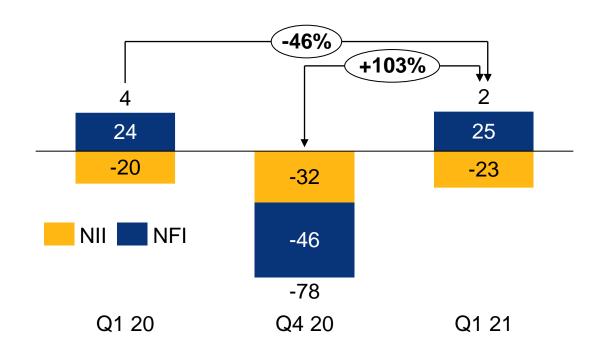
Balance Sheet Trends USD billion

Income Trends USD million



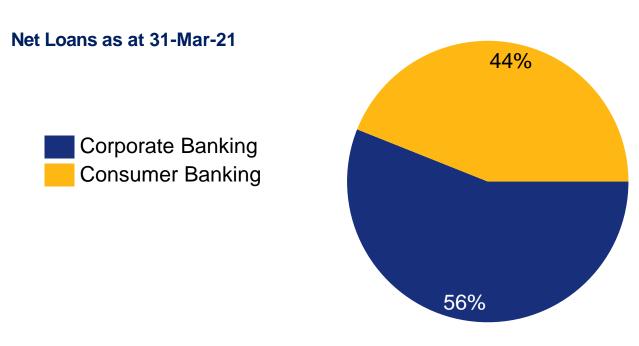


Income Trends USD million

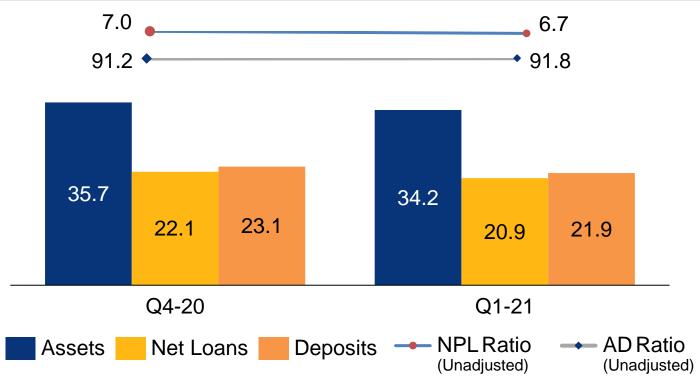


DenizBank business overview

Business Overview	Financial Highlights					
 DenizBank contributed total income of USD 555m and net profit of USD 175m to the Group for Q1-21 	USD million	Q1-21	Q1-20	Better / (Worse)	Q4-20	Better / (Worse)
 Q1-21 net cost of risk of 285 bps compared to 430 bps in Q1-20 and 327 bps in Q4-20 Total assets of USD 34bn, net loans of USD 21bn and deposits of USD 22bn at the end of Q1-21 	Net interest income	350	428	(18)%	360	(3)%
	Non-funded income	205	186	10%	6	3,176%
	Total income	555	614	(10)%	367	51%
 DenizBank is the fifth largest private bank in Turkey with a wide presence through a network of 720 branches and over 3,100 ATMs 	Operating expenses	(152)	(171)	11%	(150)	(1)%
	Pre-impairment operating profit	403	444	(9)%	216	86%
 Operates with 693 branches in Turkey and 27 in other territories (Austria, Germany, Bahrain) 	Impairment allowances	(180)	(267)	33%	(196)	9%
 Servicing around 14m customers with full services of Corporate banking, Retail banking and Treasury, through 14,000+ employees 	Operating profit	224	176	27%	20	1,025%
	Taxation charge	(49)	(39)	(26)%	16	(416)%
	Net profit	175	137	27%	35	393%
	Cost: income ratio	27.5%	27.8%	0.3%	41.0%	13.5%
	Net interest margin	4.13%	4.92%	(0.79)%	4.27%	(0.14)%
Segment breakdown	Financial Highlights (USD billion)					











Thank you

Investor Relations

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