

Emirates NBD Investor Presentation



Important Information

Disclaimer

The material in this presentation is general background information about Emirates NBD's activities current at the date of the presentation. It is information given in summary form and does not purport to be complete. It is not intended to be relied upon as advice to investors or potential investors and does not take in to account the investment objectives, financial situation or needs of any particular investor. These should be considered, with or without professional advice when deciding if an investment is appropriate.

The information contained here in has been prepared by Emirates NBD. Some of the information relied on by Emirates NBD is obtained from sources believed to be reliable but does not guarantee its accuracy or completeness.

Forward Looking Statements

It is possible that this presentation could or may contain forward-looking statements that are based on current expectations or beliefs, as well as assumptions about future events. These forward-looking statements can be identified by the fact that they do not relate only to historical or current facts. Forward-looking statements often use words such as anticipate, target, expect, estimate, intend, plan, goal, believe, will, may, should, would, could or other words of similar meaning. Undue reliance should not be placed on any such statements because, by their very nature, they are subject to known and unknown risks and uncertainties and can be affected by other factors that could cause actual results, and the Group's plans and objectives, to differ materially from those expressed or implied in the forward-looking statements.

There are several factors which could cause actual results to differ materially from those expressed or implied in forward looking statements. Among the factors that could cause actual results to differ materially from those described in the forward-looking statements are changes in the global, political, economic, business, competitive, market and regulatory forces, future exchange and interest rates, changes in tax rates and future business combinations or dispositions.

Emirates NBD undertakes no obligation to revise or update any forward looking statement contained within this presentation, regardless of whether those statements are affected as a result of new information, future events or otherwise.



- 1. Emirates NBD Profile
- 2. Financial & Operating Performance
- 3. Economic Environment
- 4. Divisional Performance



Emirates NBD is a Leading Bank in the MENAT Region *Key Highlights as of H1 2020*

Emirates NBD at a Glance							
USD 189 Bn	USD 129 Bn	USD 126 Bn					
Total Assets	Gross Customer Loans	Total Customer Deposits					
13	944	14.7 million					
Countries	Branches	<i>Customers</i>					
3 rd Largest in GCC*	2 nd Largest in the UAE**	~20% Market Share in UAE (Assets, Loans, Deposits)***					
56%	40%	USD 15.5 Bn					
Government of Dubai	Foreign	Market					
Shareholding	Ownership Limit	Capitalization***					

Emirates NBD at a glance

Market share in the UAE*

- Assets 17.7%; Loans 21.8%; Deposits 19.8%
- Largest financial institution in Dubai, 3rd largest in the GCC
- Leading retail banking franchise with a branch network of around 1,000 branches throughout the MENAT region with operations in 13 countries
- Leader in digital banking: 6th best banking app worldwide with expanding customer acquisition
- 55.8% indirectly owned by the Government of Dubai through ICD
- Stable credit ratings

Rated A3 / A+ by Moody's / Fitch

Emirates NBD's International Presence



Emirates NBD is one of the largest banks in the GCC

Jun-20 vs. Jun-19

%



Stable Shareholder Base and Diversified Business Model



Leader in Digital Banking and Innovation



- The lifestyle digital bank for millennials launched its innovative digital credit card offering a truly customized experience, and personal loans to Liv. customers
- Reaching a milestone of 10,000 customers in KSA despite launch during Covid-19 in the SAMA Sandbox
- In partnership with AECB, now enables instant access to credit scores to help customers for a healthier financial future
- Sure, Smartphone insurance range of insurance products
- · Expanded range of services with international transfers
- UAE's fastest growing retail bank; +10,000 customers p/month despite economic slowdown
- Continues to attract an overwhelming base of millennials as their primary spend account; Strong customer engagement
- Crossed 390,000 customers Google Play Store rating 4.4 / 5

Key Digital Developments

- Committed to continue with safe operations during C-19 situation
- Instant mobile account opening without the need to visit a branch now represent 41% of customer accounts openings for Emirates NBD
- Introduced new touchpoint with Voice Banking on Amazon Alexa
- · New contactless sales processes rolled out for retail loans, cards
- Chat Banking service via WhatsApp simplifies banking experience
- Launched website based deferments and new account opening
- · Digitally active customers enrolled to smart pass secure soft token
- · Announced the launch of our digital business bank E20.



Emirates NBD maintains strong balance sheet and good profitability despite increased impairments in H1-20

Key Metrics				2020) Macro themes	
		H1 2020	2020 Guidance		Regional	Global
	Operating Profit	USD 1.2 Bn -19% y-o-y			Strong Government and Regulatory	
Profit	Net Profit	USD 1.1 Bn -45% y-o-y		+	support to mitigate effects of Covid-19	 Strong central bank and government efforts to cushion
	NIM	2.84%	2.55-2.65%		 PMI back in expansion territory 	Covid-19 effects through monetary
	Cost to income	31.7%	33 %		in June following five months of	and fiscal stimulus
	NPL Ratio	5.8%	Increasing		contraction	
Credit Quality	Coverage Ratio	116.9%	Strong			
	CET 1	15.3%		_	 Unprecedented economic impact 	Sharp global GDP
Capital	Tier 1	17.3%			due to Covid-19	contraction in H1-20
	CAR	18.5%			related shutdowns	Financial market
Liquidity	LCR	152.5%			 GCC oil sector likely to contract as 	volatility due to uncertain economic
Eigeneity	ADR	96.1%	Increasing		OPEC+ production	outlook
Assets	Loan Growth	1%	Low/mid-single digit		cuts extended	

H1 2020 Financial results highlights

Highlights

- Operating profit of USD 1,204 was down 19% y-o-y, or 41% excluding DenizBank, mainly due to higher provisions. Operating profit 10% lower than the preceding half year
- Results include DenizBank revenue of USD 1,089 Mn and net profit of USD 253 Mn
- Net interest income improved 36% y-o-y on loan growth and higher NIMs from DenizBank and remained flat to H2-19. Excluding DenizBank, net interest income declined 7% y-o-y
- NIMs of 2.84% improved 7 bps y-o-y helped by the positive impact from DenizBank and declined 14 bps compared to H2-19
- Non-funded income improved 24% y-o-y and declined 7% compared to H2-19 on lower fee income due to Covid-19 shutdown. Excluding DenizBank, non-funded income declined 15% y-o-y
- Costs increased 42% y-o-y due to the DenizBank acquisition and improved 1% y-o-y excluding DenizBank
- Costs improved 9% compared to H2-19 on lower staff and marketing expenses, and lower costs from DenizBank
- Impairment allowance of USD 1,147 Mn increased 243% y-o-y and 17% over H2-19 reflecting higher ECL allowances post Covid-19. Excluding DenizBank, impairment allowances increased 110% y-o-y
- Net profit of USD 1,115 Mn was down 45% y-o-y, or 58% excluding DenizBank, mainly due to no repeat of the gain on disposal of Network International shares in 2019. Net profit was down 42% compared to H2-19
- NPL ratio increased to 5.8% in H1-20
- LCR of 152.5% and ADR of 96.1% demonstrate Group's healthy liquidity
- H1-20 net cost of risk is 172 bps as the Group continues to take strong level of provisions in anticipation of a potential deterioration in credit quality in subsequent quarters

Key performance indicators							
USD Mn	H1-20	H1-19	Better / (Worse)	H2-19	Better / (Worse)		
Net interest income	2,535	1,867	36%	2,544	0%		
Non-funded income	906	729	24%	969	(7)%		
Total income	3,441	2,596	33%	3,513	(2)%		
Operating expenses	(1,090)	(770)	(42)%	(1,194)	9%		
Pre-impairment operating profit	2,351	1,826	29%	2,319	1%		
Impairment allowances	(1,147)	(334)	(243)%	(979)	(17)%		
Operating profit	1,204	1,492	(19)%	1,340	(10)%		
Gain on disposal of stake in NI and FV gain on retained interest		563	(100)%	633	(100)%		
Share of profits from associates / Gain on bargain purchase	³ 0.33	3	(90)%	27	(99)%		
Taxation charge	(89)	(19)	(369)%	(87)	(2)%		
Net profit	1,115	2,039	(45)%	1,913	(42)%		
Cost: income ratio	31.7%	29.7%	(2.0)%	34.0%	2.3%		
Net interest margin	2.84%	2.77%	0.07%	2.98%	(0.14)%		
USD Bn	30-Jun-20	30-Jun-19		31-Dec-19	%		
Total assets	189.2	146.5	29%	186.2	2%		
Loans	120.7	92.0	31%	119.2	1%		
Deposits	125.6	99.9	26%	128.7	(2)%		
ADR (%)	96.1%	92.1%	(4.0)%	92.6%	(3.5)%		
LCR (%)	152.5%	188.8%	(36.3)%	160.0%	(7.5)%		
NPL ratio (%)	5.8%	5.9%	0.1%	5.6%	(0.2)%		

Key performance indicators

Q2 2020 Financial results highlights

Highlights

Key performance indicators

- Operating profit of USD 583 was down 21% y-o-y, or 41% excluding DenizBank due to higher provisions. Operating profit was down 6% q-o-q
- Results include DenizBank revenue of USD 474 Mn and net profit of USD 116 Mn
- Net interest income improved 27% y-o-y on loan growth and declined 11% q-o-q as lower interest rates fed through to loan book during Q2-20. Excluding DenizBank, net interest income declined 14% y-o-y
- NIMs of 2.68% declined 4 bps y-o-y as lower interest rates offset the positive impact from DenizBank. NIMs declined 34 bps q-o-q
- Non-funded income improved 1% y-o-y and declined 29% q-o-q on lower fee income due to Covid-19 shutdown. Excluding DenizBank, non-funded income declined 25% y-o-y
- Costs increased 36% y-o-y due to the DenizBank acquisition, and improved 3% excluding DenizBank
- Costs improved 5% q-o-q on lower staff and marketing expenses, and lower costs from DenizBank
- Impairment allowance of USD 450 Mn increased 152% y-o-y including DenizBank, and was 35% lower q-o-q with strong Q1 provisions recorded and further Q2 charges being partially offset by a significant restructuring recovery. Excluding DenizBank, impairment allowances increased 52% y-o-y
- Net profit of USD 548 Mn was down 58% y-o-y, or 67% excluding DenizBank due to no repeat of the gain on disposal of Network International shares in Q2-19. Net profit down 3% q-o-q
- NPL ratio increased to 5.8% in H1-20
- LCR of 152.5% and ADR of 96.1% demonstrate Group's healthy liquidity
- Q2-20 net cost of risk is 134 bps as the Group continues to take strong level of provisions in anticipation of a potential deterioration in credit quality in subsequent quarters

Rey performance indicators							
USD Mn	Q2-20	Q2-19	Better / (Worse)	Q1-20	Better / (Worse)		
Net interest income	1,190	940	27%	1,345	(11)%		
Non-funded income	375	370	1%	531	(29)%		
Total income	1,565	1,311	19%	1,876	(17)%		
Operating expenses	(532)	(390)	(36)%	(558)	5%		
Pre-impairment operating profit	1,034	921	12%	1,318	(22)%		
Impairment allowances	(450)	(179)	(152)%	(697)	35%		
Operating profit	583	742	(21)%	621	(6)%		
Gain on disposal of stake in NI and FV gain on retained interest	-	563	n/a	-	n/a		
Share of profits from associates	0.30	(4)	(107)%	0.03	913%		
Taxation charge	(36)	(10)	(265)%	(54)	34%		
Net profit	548	1,291	(58)%	567	(3)%		
Cost: income ratio	34.0%	29.7%	(4.2)%	29.8%	(4.2)%		
Net interest margin	2.68%	2.72%	(0.04)%	3.02%	(0.34)%		
USD Bn	30-Jun-20	31-Dec-19	%	31-Mar-20	%		
Total assets	189.2	186.2	2%	188.5	0%		
Loans	120.7	119.2	1%	120.7	0%		
Deposits	125.6	128.7	(2)%	127.3	(1)%		
ADR (%)	96.1%	92.6%	(3.5)%	94.8%	(1.3)%		
LCR (%)	152.5%	160.0%	(7.5)%	149.7%	2.8%		
NPL ratio (%)	5.8%	5.6%	(0.2)%	5.5%	(0.3)%		

Net interest income

Highlights

- Q2-20 NIM of 2.68% declined 4 bps compared to Q2-19 as lower interest rates offset the positive contribution from DenizBank.
- H1-20 NIM of 2.84% improved 7 bps y-o-y helped by the positive impact from DenizBank. Excluding DenizBank, H1-20 NIM of 2.40% declined 37 bps y-o-y as lower loan yields offset the benefit from lower deposit costs
- Q2-20 NIM declined 34 bps q-o-q as the reduction in loan yields offset the impact of lower deposit costs and positive impact from DenizBank
- Fall in loan yields reflects one and three month EIBORs falling 141 and 149 bps respectively during 2020
- NIM guidance remains at 2.55-2.65% as we anticipate smaller impact on loan yields in H2-20 as earlier rate cuts have now largely flowed through to EIBOR rates

Net Interest Margin (%)



Net Interest Margin Drivers (%)





Loan and deposit trends

Highlights

- Gross loans grew 2% since start of the year due to growth in Corporate and Islamic financing
- Corporate lending grew 3% from end 2019 due to growth in transport and communication and financial institutions sectors
- Consumer lending declined 6% from end 2019 due to lower credit card and private banking activity
- Islamic financing grew 4% from end 2019 due to growth across a range of sectors
- CASA deposits represent 49% of total Group level deposits
- Domestic CASA engine remains strong at 57%

Trend in Gross Loans by Type (USD Bn)



Trend in Deposits by Type (USD Bn)



Loan composition



Retail

Services

Non-funded income

Highlights

- Core gross fee income declined 33% q-o-q as all sources of fee income were adversely impacted by the Covid-19 shutdown
- Core gross fee income up 4% y-o-y as the contribution from DenizBank offset lower volumes in Q2-20 due to the shutdown
- Investment securities income declined 29% y-o-y mainly due to changing interest rates
- Q2-20 non-funded income improved 1% y-o-y. Excluding DenizBank, non-funded income declined 25% y-o-y on account of lower fee, commission and investment securities related income

	USD Mn	Q2-20	Q2-19	Better / (Worse)	Q1-20	Better / (Worse)
	Core gross fee income	466	450	4%	695	(33%)
	Fees & commission expense	(101)	(93)	(8)%	(164)	39%
	Core fee income	366	357	2%	531	(31%)
	Property income / (loss)	2	4	(37)%	(11)	120%
: I	Investment securities & other income	7	10	(29)%	12	(41%)
	Total Non-Funded Income	375	370	1%	531	(29)%

Trend in Core Gross Fee Income (USD Mn)

Composition of Non-Funded Income (USD Mn)



Operating costs

Highlights

- Q2-20 costs increased 36% y-o-y due to the DenizBank acquisition. Excluding DenizBank, costs improved 3% y-o-y mainly due to lower staff and marketing expenses
- Costs improved 5% q-o-q due to lower staff and marketing expenses, and lower costs from DenizBank
- Q2-20 cost to income ratio of 34% is above target but remedial action was taken in June
- The year-to-date cost to income ratio was 31.7% in H1-20 and is expected to increase in H2 towards the 33% management guidance on lower expected income partially offset as the recent cost management actions takes effect





Credit quality

Highlights

- During H1-20 NPL ratio increased from 5.6% to 5.8%
- Coverage ratio at 116.9% remains strong
- H1-20 net cost of risk increased to 172 bps (374 bps for DenizBank and 126 bps Emirates NBD only) on higher net impairment charge of USD 1,147 Mn
- USD 167 Mn of write backs & recoveries in H1-20 compared to USD 144 Mn during same period last year
- Stage 1 and 2 ECL allowances amount to USD 2.8 Bn or 2.6% of CRWA
- The Group continues to take strong level of provisions in anticipation of a potential deterioration in credit quality in subsequent quarters





Impaired Loans and Impairment Allowances (USD Bn)



*Includes purchase originated credit impaired loans of USD 0.7 bn (Dec-19: USD 0.8 bn) acquired at fair value

Impairment allowances and Stage 1, 2 and 3 Coverage

Highlights

- Stage 1 coverage ratio improved to 1.2% from 1.1% in H1-20 as Stage 1 impairment allowances increased to USD 1.4 bn from USD 1.3 bn
- Stage 2 coverage ratio improved to 18.9% from 15% in H1-20 as Stage 2 impairment allowances increased to USD 1.4 bn from USD 1.0 bn
- Continued strong Stage 3 coverage ratio at 85.3%
- Customers continue to be assessed closely for stage migrations on a case by case basis under the Covid-19 situation
- The Group has updated MEV forecasts to reflect the impact of Covid-19, using baseline, upside and downside scenarios with 40%, 30% and 30% weightings respectively
- The Group has also applied portfolio-level ECL adjustments to wholesale exposures based upon affected sectors, as well as to retail customers availing deferrals based upon employment status and level of salary inflows
- The Group continues to assess individually significant exposures for any adverse movements due to Covid-19







Capital adequacy

Highlights Capitalisation 21.2 20.9 21.2 18.5 In Q2-20, capital ratios strengthened as retained earnings more than ٠ 18.5 17.9 18.7 19.8 offset the impact of 2019 dividend and additional RWAs 18.9 17.4 16.8 17.3 16.6 15.3 14.8 15.3 15.6 Capital ratios remain above original minimum regulatory requirements • of 11% for CET-1 ratio, 12.5% for Tier 1 ratio and 14.5% for CAR 22.1 21.6 21.1 1.3 2.4 1.3 1.3 2.5 Capital ratios not expected to weaken materially whilst TESS provides ٠ 16.0 15.7 temporary relief of 3% from minima (1.5% CCB and 1.5% D-SIB) 14.8 <mark>2.4</mark>0.9 1.7 2.4 1.8 • Capital ratios for Q2-20 excluding ECL add-back improved by 0.1% with CET-1 ratio at 14.9%, Tier 1 ratio at 16.9% and CAR at 18.0% 18.3 17.8 17.3 13.1 12.7 11.6 0.0 2016 2017 2018 2019 Q1-20 Q2-20

Capital Movements table				
USD Bn	CET1	Tier 1	Tier 2	Total
Capital as at 31-Dec-2019	17.8	20.3	1.3	21.6
Net profits generated	1.1	1.1	-	1.1
2019 Dividend	(0.7)	(0.7)	-	(0.7)
Interest on T1 securities	(0.1)	(0.1)	-	(0.1)
Amortisation of T1	-	(0.1)	-	(0.1)
ECL add-back	0.5	0.5	-	0.5
Other	(0.3)	(0.3)	0.0	(0.3)
Capital as at 30-Jun-2020	18.3	20.7	1.3	22.1

Risk Weighted Assets

T2

T1

CET1



T1 %

CAR %

CET1

Financial & Operating Performance 19

Funding and liquidity

Composition of Liabilities/Debt Issued (%)

Highlights

- Q2-20 LCR of 152.5% and AD ratio of 96.1% demonstrate the Group's continuing healthy liquidity
- Liquid assets* of USD 28 Bn as at Q2-20 (17% of total liabilities and 22% of total deposits)
- In H1-20, USD 3 billion of term funding issued including two benchmark senior public bond issues and USD 2 billion of private placements with maturities out to 20 years
- In Q2, we issued \$483m of private placements with a 12.1 year weighted average life
- 93% of term liabilities maturing in 2020 re-financed during H1-20. Only USD 218m to be re-financed



Maturity Profile of Debt Issued (USD Bn)

Liabilities (USD 167.0 Bn) Debt/Sukuk (USD 15.3 Bn)



Maturity Profile of Debt/ Sukuk Issued USD 15.3 Bn



*Including cash and deposits with Central Banks but excluding interbank balances and liguid investment securities

Liquidity within the UAE banking system remains healthy

Highlights

- The gross AD ratio for the UAE remained healthy at 95.3% in May ٠ 2020
- Growth in the UAE bank deposits was up 6.1% y-o-y in May. Deposit ٠ growth averaged 5.0% in Jan-May 2020
- Gross loans increased 5.8% y-o-y in May. Bank credit growth • averaged 5.2% in Jan-May 2020





UAE banking market (USD Bn), June 2020*

Breakdown of UAE bank credit by economic activity



Emirates NBD Other Banks

UAE economy expected to contract in 2020 before recovering in 2021

Highlights

- COVID-19 causing significant economic impact on global economy, leading to lower GDP growth
- The IMF has revised down the annual UAE GDP growth forecast for this year to -3.5% compared to 1.7% in 2019. However the uncertainty around the economic impact of C-19 remains high
- UAE PMI rose to 50.4 in June, the first reading in expansion territory this year
- Residential real estate prices have fallen steadily and further softening is expected during the second half of the year
- UAE Oil production declined in Q2 as OPEC+ implemented deeper production cuts from May in response to the collapse in oil demand and sharp decline in prices in April

UAE oil production and prices



Residential property prices





UAE GDP growth

Divisional performance (Excluding DenizBank)

Retail Banking & Wealth Management

- RBWM income was down 9% y-o-y due to lower fee income as volumes were impacted by the C-19 shutdown
- Liabilities grew by 4% supported by customer campaigns and customer advances were lower by 7% due to reduced activity
- H1-20 cost to income ratio improved to 25.7% from 35.1% y-o-y
- Relief measures rolled out for customers to minimize the impact of ongoing Covid-19 pandemic

Balance Sheet Trends USD Bn







Emirates Islamic

- El total income for Q2-20 was lower by 26% y-o-y reflecting the challenging market conditions due to Covid-19 that weighed on business activity and customer sentiment
- EI's total assets reached USD 17 billion at the end of Q2-2020
- Financing and Investing Receivables increased 8% to USD 11 billion from end 2019
- Customer deposits at USD 12 billion, were broadly flat from end 2019. CASA balances represent 69% of total customer accounts
- El's headline Financing to Deposit ratio stood at 90% and is comfortably within the management's target range

Balance Sheet Trends USD Bn

Income Trends USD Mn





Divisional performance (Excluding DenizBank)

Corporate and Institutional Banking

- CIB income was down 3% y-o-y mainly due to lower non-funded income. Net interest income improved 1% y-o-y due to growth in lending activity
- Fee income declined 19% y-o-y as lower lending fees and trade commissions more than offset the increase in investment banking activity
- The division continued to spend on digitization programs and technology to enhance the Transaction Banking Services product offering
- · Loans grew 3% during the year with stable momentum in lending activity
- Deposits grew 7% with continued focus on growing CASA balances reflecting the Group's aim to reduce the average cost of funding while maintaining liquidity at an optimum level

Global Markets & Treasury

- GM&T income declined 102% y-o-y primarily due to the decrease in net interest income on account of lower interest rates. NFI improved 76% y-o-y
- Trading and Sales desks continued to deliver a solid performance despite significant market volatility
- The Global Funding Desk raised USD 3 billion of term funding in H1 2020, including two benchmark senior public bond issues and USD 2 billion of private placements with maturities out to 20 years



Income Trends USD Mn



DenizBank Business Overview



Q1-20

428

186 614

(171)

444

(267)

176

(39)137

27.8%

4.92%

Better /

(12)% (48)%

(23)%

10% (28)%

33%

(20)% 33%

(16)%

(4.6)%

(0.52)%

В	usiness Overview	Financial Highlights	
•	DenizBank contributed total income of USD 474 million and net profit of USD 116 million to the Group for Q2-20	USD Mn**	Q2-20
		Net interest income	378
•	Operating expenses and impairment allowances amounted to USD 154 million and USD 178 million respectively for the same period	Non-funded income	96
•	Total assets of USD 36 billion, net loans of USD 23 billion and deposits	Total income	474
	of USD 25 billion at the end of Q2-20	Operating expenses	(154)
•	DenizBank is the fifth largest private bank in Turkey with wide presence	Pre-impairment operating profit	320
	through a network of 743 branches and over 3,000 ATMs	Impairment allowances	(178)
•	Operates with 708 branches in Turkey and 35 in other territories (Austria, Germany, Bahrain)	Operating profit	142
		Taxation charge	(26)
•	Full service commercial banking platform of Corporate banking, Retail banking and Treasury	Net profit	116

Servicing around 14 million customers, through 14,000+ employees ٠

Segment breakdown

.



All finan	cial numbers p	oost acquisition (1	-Aug-19)	include the	fair val	ue adjustments,	unless otherwise s	stated.
**Metric	s converted to	USD using spot	average	exchange ra	ate for	balance sheet /	income statement	

Cost: income ratio 32.4% Net interest margin 4.40%

Financial Highlights (USD Bn**)





Get in touch.

INVESTOR RELATIONS

. (
		1		
12		F	7	
	1		ノ	

Emirates NBD Head Office | 4th Floor PO Box 777 | Dubai, UAE



IR@emiratesnbd.com

