

### **Emirates NBD** Q3 2020 Results Presentation



### Important Information

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## Emirates NBD maintains good profitability and a strong balance sheet despite challenging conditions

| Key Metrics    |                  |                         |                     | 2020 | ) Macro themes  |   |  |
|----------------|------------------|-------------------------|---------------------|------|---|---|--|
|                |                  | Q3 2020<br>YTD          | 2020<br>Guidance    |      | Regional  | Global  |  |
|                | Operating Profit | AED 6.1bn<br>-24% y-o-y |                     |      | Strong Government     and Regulatory                  |   |  |
| Profit         | Net Profit       | AED 5.6bn<br>-55% y-o-y |                     | +    | support helping to<br>mitigate effects of<br>Covid-19 | <ul> <li>Strong central bank<br/>and government<br/>efforts to cushion</li> </ul> |  |
|                | NIM              | 2.73%                   | 2.55-2.65%          |      | • Economies have                                      | Covid-19 effects<br>through monetary  |  |
|                | Cost to income   | 31.8%                   | 33 %                |      | started to re-open<br>following Q2                    | and fiscal stimulus   |  |
|                | NPL Ratio        | 6.0%                    | Increasing          |      | shutdown  |   |  |
| Credit Quality | Coverage Ratio   | 119.6%                  | Strong              |      |   |   |  |
|                | CET 1            | 15.6%                   |                     | _    | Uncertain timing of                                   | Sharp global GDP  |  |
| Capital        | Tier 1           | 18.0%                   |                     |      | non-oil sector<br>recovery                            | contraction 2020  |  |
|                | CAR              | 19.1%                   |                     |      |   | Certain sectors   |  |
| Liquidity      | LCR              | 161.7%                  |                     |      | TO CONTRACT as  | including Travel and<br>Tourism facing  |  |
|                | ADR              | 96.6%                   | Increasing          |      | cuts extended   | acute challenges  |  |
| Assets         | Loan Growth      | 1%                      | Low single<br>digit |      |   |   |  |

### Q3-20 YTD Financial results highlights

### Highlights

#### **Key performance indicators**

- Total income improved 18% y-o-y on higher net interest income and nonfunded income from the full year inclusion of DenizBank
- Net interest income improved 21% y-o-y due to loan growth, or declined 11% y-o-y excluding DenizBank on lower NIMs due to lower interest rates
- NIMs of 2.73% declined 9 bps y-o-y as lower interest rates fed through to the loan book
- Non-funded income improved 9% y-o-y, or declined 19% excluding DenizBank on lower fee income due to the impact of Covid-19
- Costs increased 23% y-o-y due to the inclusion of DenizBank and improved 5% y-o-y excluding DenizBank due to lower staff and operating expenses
- Impairment allowance of AED 6,361m increased 131% y-o-y driven primarily by the impact of Covid-19 and as DenizBank continues to boost coverage levels. Excluding DenizBank, impairment allowances increased 74% y-o-y
- Operating profit of AED 6,106m was down 24% y-o-y, or 42% excluding DenizBank, mainly due to lower margins and higher provisions
- Results include DenizBank income of AED 5,911m and net profit of AED 1,239m (Q3-19 includes income of AED 1,256m and net profit of AED 198m for the two months since acquisition)
- Net profit of AED 5,647m was down 55% y-o-y, or 64% excluding DenizBank, mainly due to no repeat of the gain on disposal of Network International shares in 2019
- NPL ratio increased to 6.0% in Q3-20
- LCR of 161.7% and ADR of 96.6% demonstrate Group's healthy liquidity
- Net cost of risk is 176 bps reflecting higher expected credit loss impact from Covid-19

| .,   |           |           |                     |
|--|-----------|-----------|---------------------|
| AED million  | Q3-20 YTD | Q3-19 YTD | Better /<br>(Worse) |
| Net interest income  | 13,443    | 11,122    | 21%                 |
| Non-funded income  | 4,834     | 4,419     | 9%                  |
| Total income   | 18,277    | 15,541    | 18%                 |
| Operating expenses   | (5,809)   | (4,706)   | (23)%               |
| Pre-impairment operating profit                                  | 12,467    | 10,835    | 15%                 |
| Impairment allowances  | (6,361)   | (2,755)   | (131)%              |
| Operating profit   | 6,106     | 8,080     | (24)%               |
| Gain on disposal of stake in NI and FV gain on retained interest | -         | 4,389     | n/a                 |
| Share of profits from associates                                 | 9         | 18        | (50)%               |
| Gain on bargain purchase   | -         | 142       | n/a                 |
| Taxation charge  | (468)     | (145)     | (222)%              |
| Net profit   | 5,647     | 12,483    | (55)%               |
| Cost: income ratio   | 31.8%     | 30.3%     | (1.5)%              |
| Net interest margin  | 2.73%     | 2.82%     | (0.09)%             |
| AED billion  | 30-Sep-20 | 31-Dec-19 | %                   |
| Total assets   | 692.1     | 683.3     | 1%                  |
| Loans  | 442.3     | 437.4     | 1%                  |
| Deposits   | 458.0     | 472.2     | (3)%                |
| ADR (%)  | 96.6%     | 92.6%     | (4.0)%              |
| LCR (%)  | 161.7%    | 160.0%    | 1.7%                |
| NPL ratio (%)  | 6.0%      | 5.6%      | (0.4)%              |
|  |           |           |                     |

### Q3-20 Financial results highlights

### Highlights

- Total income down 6% y-o-y due to lower net interest income and lower volumes as a result of Covid-19 and declined 2% q-o-q as improved activity in Q3 partially offset the impact of lower interest rates
- Net interest income down 3% y-o-y and 5% q-o-q as lower interest rates fed through to the loan book. Excluding DenizBank, net interest income declined 19% y-o-y
- NIMs of 2.48% declined 35 bps y-o-y as lower interest rates fed through to loan book. NIMs declined 20 bps q-o-q
- Non-funded income declined 13% y-o-y due to the impact of Covid-19 and improved 10% q-o-q due to the gradual increase in volumes during Q3. Excluding DenizBank, non-funded income declined 28% y-o-y
- Costs improved 4% y-o-y and 7% q-o-q on lower staff and operating expenses, and lower costs from DenizBank. Excluding DenizBank, costs improved 12% y-o-y
- Impairment allowance of AED 2,150m increased 41% y-o-y reflecting higher ECL post Covid-19. Provisions were 30% higher q-o-q mainly due to a restructuring recovery in Q2-20. Excluding DenizBank, impairment allowances increased 26% y-o-y
- Operating profit of AED 1,688m was down 35% y-o-y, or 46% excluding DenizBank, due to lower margins and higher provisions. Operating profit down 21% q-o-q on higher impairment due to Q2 restructuring recovery
- Results include DenizBank income of AED 1,916m and net profit of AED 310m (Q3-19 includes income of AED 1,256m and net profit of AED 198m for the two months since acquisition)
- Net profit of AED 1,556m was down 69% y-o-y due to no repeat of the gain on disposal of Network International shares in Q3-19 and declined 23% q-o-q on higher provisions
- NPL ratio increased to 6.0% in Q3-20
- · LCR of 161.7% and ADR of 96.6% demonstrate Group's healthy liquidity
- Q3-20 net cost of risk is 183 bps driven by the impact of Covid-19

| AED million  | Q3-20     | Q3-19     | Better /<br>(Worse) | Q2-20     | Better /<br>(Worse) |  |  |  |
|--|-----------|-----------|---------------------|-----------|---------------------|--|--|--|
| Net interest income  | 4,138     | 4,271     | (3)%                | 4,369     | (5)%                |  |  |  |
| Non-funded income  | 1,511     | 1,743     | (13)%               | 1,375     | 10%                 |  |  |  |
| Total income   | 5,648     | 6,014     | (6)%                | 5,744     | (2)%                |  |  |  |
| Operating expenses   | (1,810)   | (1,880)   | 4%                  | (1,951)   | 7%                  |  |  |  |
| Pre-impairment operating profit                                  | 3,838     | 4,134     | (7)%                | 3,793     | 1%                  |  |  |  |
| Impairment allowances  | (2,150)   | (1,528)   | (41)%               | (1,653)   | (30)%               |  |  |  |
| Operating profit   | 1,688     | 2,606     | (35)%               | 2,140     | (21)%               |  |  |  |
| Gain on disposal of stake in NI and FV gain on retained interest | -         | 2,323     | n/a                 | -         | n/a                 |  |  |  |
| Share of profits from associates                                 | 8         | 6         | 31%                 | 1         | 600%                |  |  |  |
| Gain on bargain purchase   | -         | 142       | n/a                 | -         | n/a                 |  |  |  |
| Taxation charge  | (140)     | (75)      | (86)%               | (131)     | (7)%                |  |  |  |
| Net profit   | 1,556     | 5,001     | (69)%               | 2,011     | (23)%               |  |  |  |
| Cost: income ratio   | 32.0%     | 31.3%     | (0.7)%              | 34.0%     | 2.0%                |  |  |  |
| Net interest margin  | 2.48%     | 2.83%     | (0.35)%             | 2.68%     | (0.20)%             |  |  |  |
| AED billion  | 30-Sep-20 | 31-Dec-19 | %                   | 30-Jun-20 | %                   |  |  |  |
| Total assets   | 692.1     | 683.3     | 1%                  | 694.3     | 0%                  |  |  |  |
| Loans  | 442.3     | 437.4     | 1%                  | 442.9     | 0%                  |  |  |  |
| Deposits   | 458.0     | 472.2     | (3)%                | 460.9     | (1)%                |  |  |  |
| ADR (%)  | 96.6%     | 92.6%     | (4.0)%              | 96.1%     | (0.5)%              |  |  |  |
| LCR (%)  | 161.7%    | 160.0%    | 1.7%                | 152.5%    | 9.2%                |  |  |  |
| NPL ratio (%)  | 6.0%      | 5.6%      | (0.4)%              | 5.8%      | (0.2)%              |  |  |  |

**Key performance indicators** 

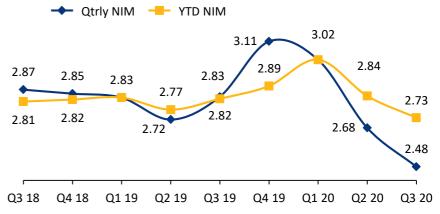
#### Financial & Operating Performance

### Net interest income

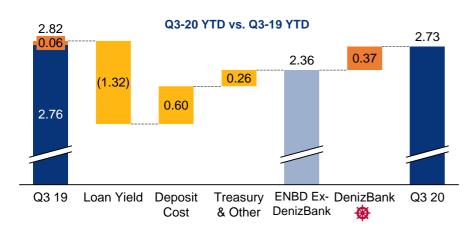
### Highlights

- YTD NIM of 2.73% declined 9 bps y-o-y as the reduction in loan yields more than offset the impact of lower funding costs and the positive impact from DenizBank
- Q3-20 NIM of 2.48% declined 20 bps q-o-q as lower interest rates fed through to the loan book
- Fall in loan yields reflects one and three month EIBORs falling 171 and 172 bps respectively during 2020, declining 17 and 23 bps respectively during Q3-20
- NIM guidance maintained at 2.55-2.65%

### Net Interest Margin (%)



### Net Interest Margin Drivers (%)





### Funding and liquidity

#### Highlights Advances to Deposit and Liquidity Coverage Ratio (%) Q3-20 LCR of 161.7% and AD ratio of 96.6% demonstrate the Group's LCR (%) → LCR % ADR % continuing healthy liquidity 250 ADR (%) Liquid assets\* of AED 95.8bn as at Q3-20 (16% of total liabilities and ٠ 198.8 196.5 195.3 100 188.8 21% of total deposits) 200 161.7 160.0 152.5 149.3 149.7 YTD issuance of AED 17.1bn of term debt in seven currencies including ٠ 150 three benchmark senior public bond, sukuk issues and private placements with maturities out to 30 years 95 100 100% of 2020 maturities and approximately 1/3rd of 2021 maturities re-٠ 96.6 96.1 financed so far in 2020 95.2 50 94.8 94.3 94.0 92.6 DenizBank established an EMTN programme and successfully issued a 92. ٠ 91.8

0

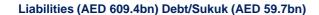
Q3 18

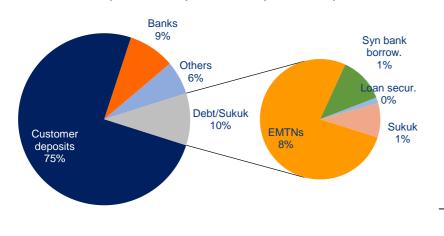
Q4 18

Q1 19

#### Composition of Liabilities/Debt Issued (%)

number of private placements





Maturity Profile of Debt Issued (AED billion)

Q2 19

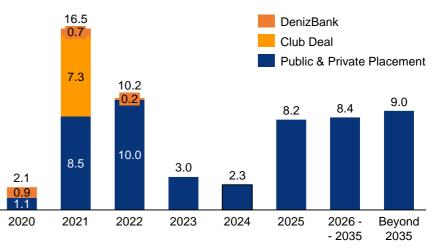
#### Maturity Profile of Debt/ Sukuk Issued AED 59.7bn

Q3 19

Q4 19

Q1 20

Q2 20



\*Including cash and deposits with Central Banks but excluding interbank balances and

liquid investment securities

90

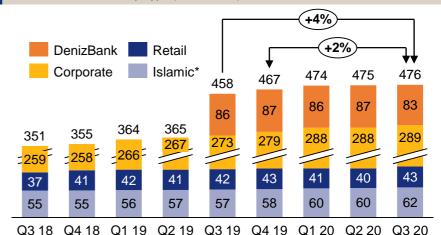
Q3 20

### Loan and deposit trends

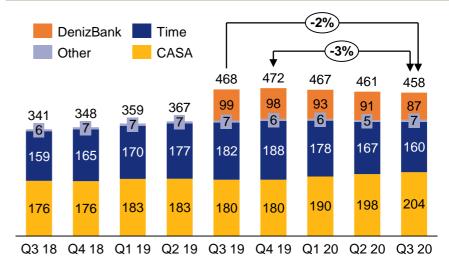
### Highlights

- Gross loans grew 2% since start of the year mainly from Corporate and Islamic financing
- Corporate lending grew 3% from end-2019 mainly in manufacturing, transport and communication, and financial institutions sectors
- Retail lending grew 1% from end-2019 mainly in personal loans and mortgages and grew 7% q-o-q mainly in personal loans, mortgages and credit cards due to improved volumes post Covid-19 impact
- Islamic financing grew 7% from end-2019 across a range of sectors
- DenizBank gross loans and deposits up 22% and 15% respectively in local currency terms and down 5% and 12% respectively in AED terms due to 30% decline in Turkish lira during 2020
- Deposit mix continues to improve with AED 24bn growth in CASA replacing AED 28bn of more expensive Fixed Deposits
- CASA deposits represent 50% of total Group level deposits
- Domestic CASA engine remains strong at 58%

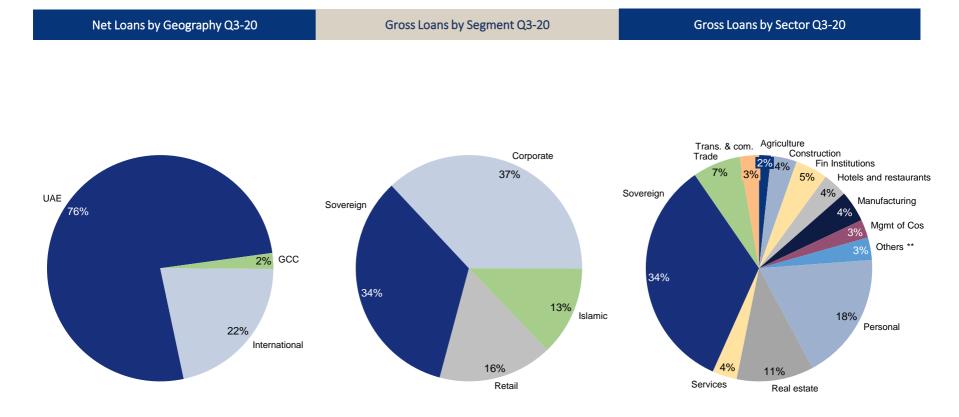
#### Trend in Gross Loans by Type (AED billion)



Trend in Deposits by Type (AED billion)



### Loan composition

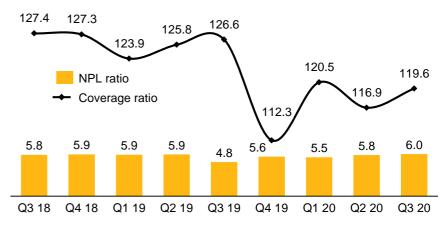


### Credit quality

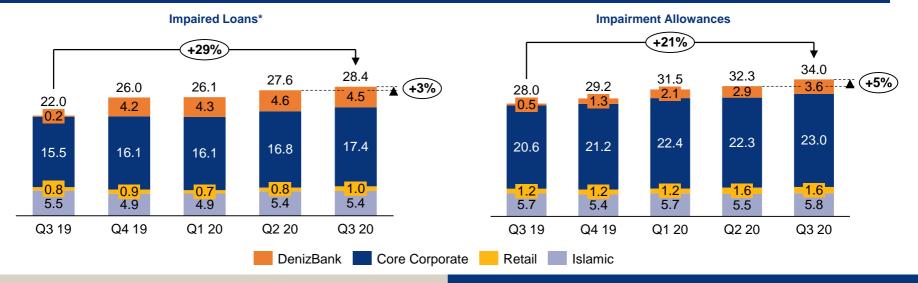
### Highlights

- NPL ratio increased marginally to 6.0% in Q3-20
- Coverage ratio at 119.6% remains strong
- YTD cost of risk for Q3-20 increased to 176 bps (408 bps for DenizBank and 125 bps Emirates NBD) on higher net impairment charge of AED 6,361m
- AED 653m of write backs and recoveries in the first nine months of 2020 compared to AED 796m during same period last year
- Stage 1 and 2 ECL allowances amount to AED 10.6bn or 2.7% of CRWA
- The Group continues to take strong level of provisions in anticipation of a potential deterioration in credit quality
- Full impact of Covid-19 impact on credit quality not expected to be fully evident until future periods

#### Impaired Loan & Coverage Ratios (%)



#### Impaired Loans and Impairment Allowances (AED billion)

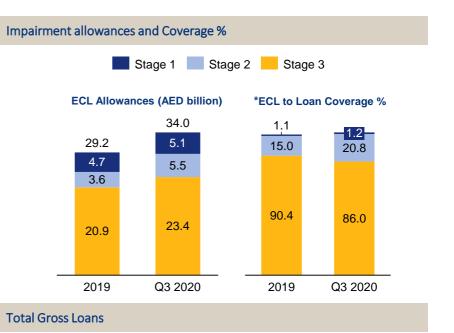


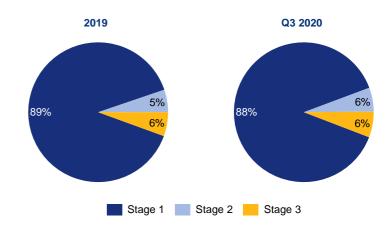
\*Includes purchase originated credit impaired loans of AED 2.6bn (Dec-19: AED 3bn) acquired at fair value

### Impairment allowances and Stage 1, 2 and 3 Coverage

### Highlights

- Stage 1 coverage ratio improved to 1.2% at Q3-20 from 1.1% at end-2019 as Stage 1 impairment allowances increased to AED 5.1bn from AED 4.7bn
- Stage 2 coverage ratio improved to 20.8% at Q3-20 from 15% at end-2019 as Stage 2 impairment allowances increased to AED 5.5bn from AED 3.6bn
- Continued strong Stage 3 coverage ratio at 86% after increase in NPLs
- AED 907m of TESS zero cost funding repaid to the Central Bank of the UAE during Q3-20 after customer repayments
- Customers continue to be assessed closely for stage migration on a case by case basis under the Covid-19 situation
- The Group has updated MEV forecasts to reflect the impact of Covid-19, using baseline, upside and downside scenarios with 40%, 30% and 30% weightings respectively
- The Group has also applied portfolio-level ECL adjustments to corporate exposures based upon affected geographies and sectors, as well as to retail customers availing deferrals based upon employment status and level of salary inflows
- The Group continues to assess individually significant exposures for any adverse movements due to Covid-19





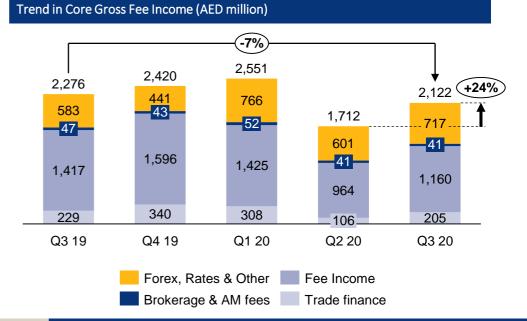
### Non-funded income

### Highlights

- YTD core gross fee income improved 15% y-o-y on higher foreign exchange and fee income with the full year inclusion of DenizBank results
- Investment securities income declined 141% y-o-y mainly due to mark to market valuation on the investment portfolio
- Core gross fee income improved 24% in Q3 compared to the second quarter on increased activity but remains 7% below level recorded a year ago
- Total non-interest income increased 9% y-o-y, or declined 19% excluding DenizBank due to the adverse impact of Covid-19

| AED million                          | Q3-20<br>YTD | Q3-19<br>YTD | Better /<br>(Worse) |
|--------------------------------------|--------------|--------------|---------------------|
| Core gross fee income                | 6,385        | 5,573        | 15%                 |
| Fees & commission expense            | (1,423)      | (1,215)      | (17)%               |
| Core fee income                      | 4,962        | 4,358        | 14%                 |
| Property income / (loss)             | (75)         | (68)         | (9)%                |
| Investment securities & other income | (53)         | 129          | (141)%              |
| Total Non-Funded Income              | 4,834        | 4,419        | 9%                  |

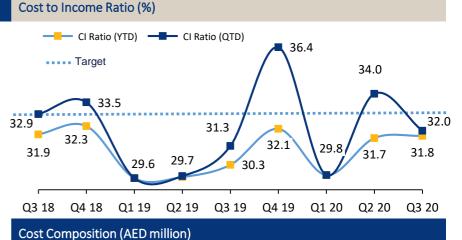
Composition of Non-Funded Income (AED million)

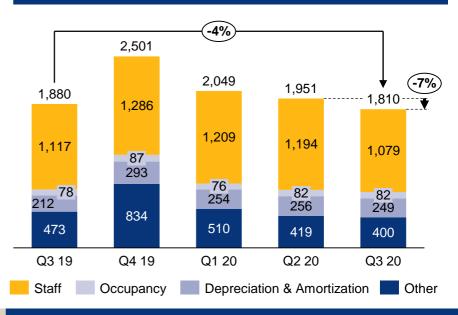


### Operating costs

### Highlights

- Q3-20 costs improved 4% y-o-y on lower staff and operating expenses despite including an extra month of DenizBank costs (three months of DenizBank costs included in Q3-20 compared to two months in Q3-19). Excluding DenizBank, costs were 12% lower y-o-y
- Q3-20 costs improved 7% q-o-q due to lower staff and operating expenses, and lower costs from DenizBank
- The year-to-date cost to income ratio was 31.8% in Q3-20 and is expected to increase in Q4 towards the 33% management guidance on lower expected income partially offset as the recent cost management actions takes effect

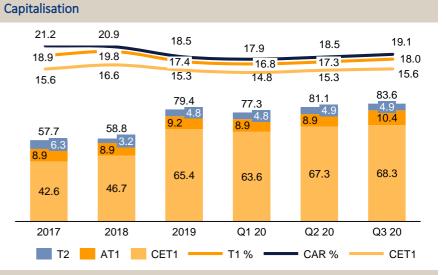




### Capital adequacy

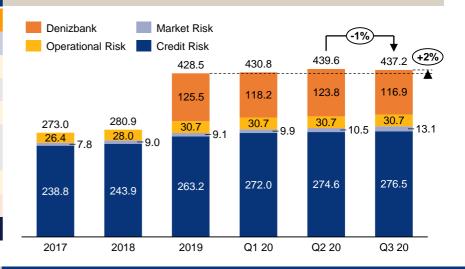
### Highlights

- In Q3-20, CET-1 ratio improved by 0.3% due to retained earnings and 1% decline in RWAs
- In Q3-20 Tier 1 ratio improved by 0.7% and CAR improved by 0.6% due to the issue of \$750m Basel III compliant Additional Tier 1 notes more than offsetting the call of \$500m AT1.
- Capital ratios remain above original minimum regulatory requirements of 11% for CET-1 ratio, 12.5% for Tier 1 ratio and 14.5% for CAR
- Capital ratios not expected to weaken materially whilst TESS provides temporary relief of 3% from minima (1.5% CCB and 1.5% D-SIB)
- In Q3-20, excluding ECL add-back, CET-1 ratio improved 0.2% to 15.1%, and both the Tier 1 ratio and CAR improved 0.6% to 17.5% and 18.6% respectively



#### **Capital Movements AED** billion Tier 2 CET1 Tier 1 Total Capital as at 31-Dec-2019 65.4 74.6 4.8 79.4 Net profits generated 5.6 5.6 5.6 2 2019 Dividend (2.5)(2.5)(2.5)-T1 Issuance 2.7 2.7 --Repayment of T1 Instruments (1.8)(1.8)--Interest on T1 securities (0.5)(0.5)(0.5)-ECL add-back 2.3 2.3 2.3 -Other (2.0)(1.7)0.1 (1.6)Capital as at 30-Sep-2020 83.6 68.3 78.7 4.9

#### Risk Weighted Assets (AED billion)



### Divisional performance (Excluding DenizBank)

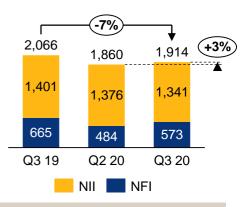
### Retail Banking & Wealth Management

- RBWM income was down 7% y-o-y due to lower fee income as volumes were impacted by Covid-19
- Liabilities grew 6% supported by customer campaigns and customer advances were 1% lower on reduced activity due to the impact of Covid-19
- Q3-20 YTD cost to income ratio down to 25.5% from 27.5% y-o-y
- Relief measures rolled out for customers to minimize the impact of ongoing Covid-19 pandemic



# 45.4 44.7 Q4 19 Q3 20 Loans Deposits



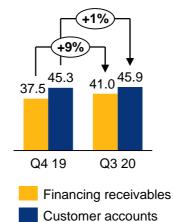


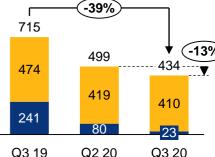
#### **Emirates Islamic**

- El total income for Q3-20 was lower by 39% y-o-y due to the impact from Covid-19 on business activity
- Total assets at AED 70.1bn, increased by 8% from end 2019
- Financing and Investing Receivables increased by 9% to AED 41bn from end 2019
- Customer accounts at AED 45.9bn increased by 1% from end 2019
- CASA balances represented 70% of customer accounts compared with 63% at the end of 2019
- El successfully issued a benchmark five-year Sukuk in Q3, further improving the liquidity profile of the Bank

#### **Balance Sheet Trends AED billion**

#### **Income Trends AED million**





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### Divisional performance (Excluding DenizBank)

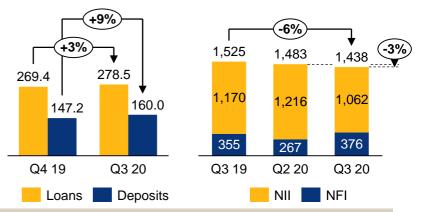
### Corporate and Institutional Banking

- CIB income was down 6% y-o-y as the decline of 9% in net interest income on lower interest rates was partially offset by an increase in non-funded income
- Non-funded income improved 6% y-o-y as higher investment banking activity more than offset lower lending fee and trade commission income
- The division continued to invest in digitization programmes and technology to enhance the Transaction Banking Services product offering
- · Loans grew 3% during the year with stable momentum in lending activity
- Deposits grew 9% with continued focus on growing CASA balances reflecting the Group's aim to reduce the average cost of funding while maintaining liquidity at an optimum level

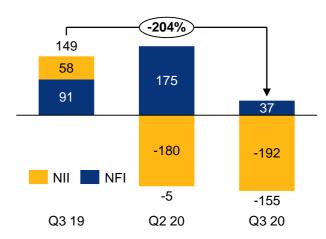
#### **Global Markets & Treasury**

- GM&T income declined 204% y-o-y primarily due to the decrease in net interest income on account of lower interest rates. NFI declined 59% y-o-y
- Trading and Sales desks continued to deliver a solid performance despite significant market volatility with credit trading revenue growing by 46% during the first nine months of 2020
- Group Funding raised AED 17.1bn of term funding in the first nine months of 2020, through three benchmark senior public bond issues including a successful benchmark Sukuk by Emirates Islamic and AED 11.7bn of private placements with maturities out to 30 years

Balance Sheet Trends AED billion Income Trends AED million



#### Income Trends AED million

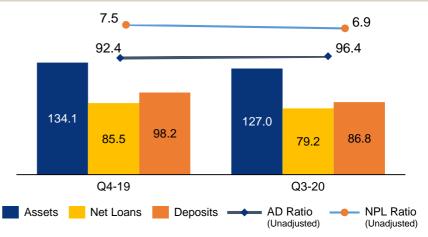


### DenizBank Business Overview

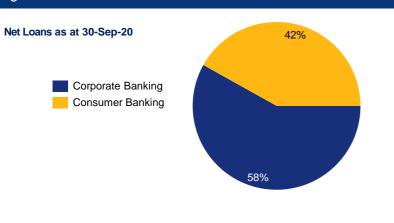


| Business Overview   | Financial Highlights            |       |       |                     |       |                     |
|---|---------------------------------|-------|-------|---------------------|-------|---------------------|
| DenizBank contributed total income of AED 1,916m and net profit of  | AED million**                   | Q3-20 | Q2-20 | Better /<br>(Worse) | Q1-20 | Better /<br>(Worse) |
| AED 310m to the Group for Q3-20   | Net interest income             | 1,386 | 1,387 | 0%                  | 1,571 | (12)%               |
| <ul> <li>Operating expenses and impairment allowances amounted to AED 523m<br/>and AED 991m respectively for the same period</li> </ul> | Non-funded income               | 530   | 353   | 50%                 | 684   | (23)%               |
|   | Total income                    | 1,916 | 1,740 | <b>10%</b>          | 2,255 | (15)%               |
| <ul> <li>Total assets of AED 127bn, net loans of AED 79bn and deposits of<br/>AED 87bn at the end of Q3-20</li> </ul>                   | Operating expenses              | (523) | (564) | 7%                  | (627) | 17%                 |
| • DenizBank is the fifth largest private bank in Turkey with a wide presence through a network of 742 branches and over 3,000 ATMs      | Pre-impairment operating profit | 1,393 | 1,176 | 18%                 | 1,628 | (14)%               |
| -   | Impairment allowances           | (991) | (655) | (51)%               | (981) | (1)%                |
| <ul> <li>Operates with 706 branches in Turkey and 36 in other territories (Austria,<br/>Germany, Bahrain)</li> </ul>                    | Operating profit                | 402   | 521   | (23)%               | 647   | (38)%               |
| <ul> <li>Full service commercial banking platform of Corporate banking, Retail</li> </ul>   | Taxation charge                 | (92)  | (96)  | 4%                  | (143) | 36%                 |
| banking and Treasury  | Net profit                      | 310   | 425   | (27)%               | 504   | (38)%               |
| <ul> <li>Servicing around 14m customers, through 14,000+ employees</li> </ul>   | Cost: income ratio              | 27.3% | 32.4% | 5.1%                | 27.8% | 0.5%                |
|   | Net interest margin             | 4.28% | 4.40% | (0.12)%             | 4.92% | (0.64)%             |

#### Financial Highlights (AED billion\*\*)



### Segment breakdown



#### All financial numbers post acquisition (1-Aug-19) include the fair value adjustments, unless otherwise stated. \*\*Metrics converted to AED using spot / average exchange rate for balance sheet / income statement



### INVESTOR RELATIONS

| P | X | 7 |  |
|---|---|---|--|

Emirates NBD Head Office | 4th Floor PO Box 777 | Dubai, UAE



IR@emiratesnbd.com

